#### TOWN OF SHIRLEY, MASSACHUSETTS

Financial Statements

June 30, 2015

(With Accountants' Report Thereon)

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### INDEPENDENT AUDITORS' REPORT ON BASIC FINANCIAL STATEMENTS – TOWN OF SHIRLEY

Board of Selectmen Town of Shirley 7 Keady Way Shirley, MA 01464

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Town of Shirley, Massachusetts as of and for the year ended June 30, 2015, which collectively comprise the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of Shirley, Massachusetts' management. Our responsibility is to express an opinion on these financial statements based on our audit.

#### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence, about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Town of Shirley, Massachusetts as of June 30, 2015 and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

#### **Other Matters**

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, the budgetary statement, the retirement system schedules and the other post employment benefit schedules listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our reported dated May 19, 2016, on our consideration of the Town of Shirley, Massachusetts' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town of Shirley, Massachusetts' internal control over financial reporting and compliance.

Giusti, Hingston and Company

Giusti, Hingston and Company Certified Public Accountants Georgetown, Massachusetts May 19, 2016

#### Town of Shirley, Massachusetts Management's Discussion and Analysis Required Supplementary Information June 30, 2015

As management of the Town of Shirley, Massachusetts, we offer readers of these financial statements this narrative overview and analysis of the financial activities of the Town of Shirley, Massachusetts for the fiscal year ended June 30, 2015.

#### **Financial Highlights**

- The assets of the Town of Shirley, Massachusetts exceeded its liabilities at the close of the most recent fiscal year by \$32,607,618 (*net position*).
- Excluding the prior period adjustment related to recognizing the net pension liability, the Town's total net position decreased by \$199,979. The net position of the governmental activities increased by \$29,287. The net position of the business-type activities decreased by \$229,266.
- At the end of the current fiscal year, unassigned fund balance for the general fund was \$2,187,207, or 17.85% of the general fund expenditures.
- ➤ The Town of Shirley, Massachusetts' total long term debt decreased by \$1,085,145 or 10.4% during the current year. The change is attributed to the governmental activities (\$174,866, or 5.1%) and in the Business-Type Activities (\$910,279 or 13.0%).

#### **Overview of the Financial Statements**

The discussion and analyses are intended to serve as an introduction of the Town of Shirley, Massachusetts' basic financial statements. The Town of Shirley, Massachusetts' basic financial statements consists of the following: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements.

**Government-wide financial statements.** The *government-wide financial statements* are designed to provide readers with a broad overview of the Town of Shirley, Massachusetts' finances, in a manner similar to private-sector business.

The *statement of net position* presents information on all of the Town of Shirley, Massachusetts' assets/deferred outflows and liabilities/deferred inflows, with the differences between the two reported as *Net Position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Town of Shirley, Massachusetts is improving or deteriorating.

The *statement of activities* presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise of the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

The government-wide financial statements have separate columns for governmental activities and business-type activities. The Town's activities are classified as follows:

➤ Governmental Activities – Activities reported here include education, public safety, public works, library and general administration. Property taxes, motor vehicle excise taxes, federal, state and other local revenues finance these activities.

➤ **Business-Type Activities** - Activities reported here are for sewer, trash collection and ambulance operations. User fees charged to the customers receiving services finance these activities.

**Fund financial statements.** A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town of Shirley, Massachusetts, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town of Shirley, Massachusetts can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

**Proprietary funds.** The Town of Shirley, Massachusetts maintains three proprietary (enterprise) fund types. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The Town of Shirley, Massachusetts uses enterprise funds to account for its sewer, trash collection and ambulance operations.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The sewer fund is considered to be a major fund of the Town of Shirley, Massachusetts.

**Fiduciary funds**. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support the Town's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds. The Town maintains fiduciary funds to account for activities related to charitable, school and cemetery trust funds

#### **Notes to the Financial Statements**

The notes provide additional information that is necessary to acquire a full understanding of the data provided in the government-wide and fund financial statements.

#### Other Information

In addition to the basic financial statements and accompanying notes, this report also presents *required* supplementary information concerning the Town of Shirley, Massachusetts' progress in funding its obligation to provide pension and OPEB benefits to its employees. The *required* supplementary information also includes budget versus actual information.

#### Reconciliation of Government-wide Financial Statements to Fund Financial Statements

The governmental activities of the government-wide financial statements and the governmental funds of the fund financial statements do not use the same accounting basis and measurement focus. Capital assets and long-term liabilities are not included on the balance sheet of the governmental funds, but are included on the statement of net position. Capital assets are recorded as expenditures when they are purchased in the governmental funds and depreciated over the useful life in the government-wide financial statements. We have included schedules that provide a crosswalk from the government-wide financial statements to the governmental funds of the fund financial statements:

- ➤ Reconciliation of the governmental funds balance sheet total fund balances to the statement of net position.
- ➤ Reconciliation of the statement of revenues and expenditures and changes in fund balance of governmental funds to the statement of activities.

The reconciliation of government-wide financial statements to enterprise funds of the fund financial statements is not necessary. The business-type activities of the government-wide financial statements and the enterprise funds in the fund financial statements use the same accounting basis and measurement focus.

#### Financial Analysis of the Government-Wide Financial Statements

#### **Net Position**

Net position may serve over time as a useful indicator of a government's financial position. However, the net position of governmental activities should be viewed independently from business-type activities. Resources of the governmental activities are not, typically, used to finance costs related to business-type activities. Revenues of the business-type activities are generally used to finance the operations of the Sewer, Trash and Ambulance enterprise funds. The following table reflects the condensed net position for the past two fiscal years.

The prior year amounts have been adjusted to reflect the prior period adjustment related to the implementation of Governmental Accounting Standards Board Statement #68 (reporting the Town's net pension liability).

	<b>Governmental Activities</b>		<b>Business-ty</b>	pe Activities	<u>Total</u>		
	<u>2015</u>	<u>2014</u>	<u>2015</u>	<u>2014</u>	<u>2015</u>	<u>2014</u>	
Current and Other Assets	\$ 6,125,309	\$ 5,589,070	\$ 9,728,996	\$ 10,530,613	\$ 15,854,305	\$ 16,119,683	
Capital Assets	25,056,001	25,624,163	12,488,091	12,812,413	37,544,092	38,436,576	
Total Assets	31,181,310	31,213,233	22,217,087	23,343,026	53,398,397	54,556,259	
Deferred Outflows of Resources	28,267	28,267	606	606	28,873	28,873	
Current Liabilities	1,476,662	1,651,639	940,677	917,224	2,417,339	2,568,863	
Long Term Liabilities	13,048,578	12,936,461	5,348,799	6,268,925	18,397,377	19,205,386	
Total Liabilities	14,525,240	14,588,100	6,289,476	7,186,149	20,814,716	21,774,249	
Deferred Inflows of Resources	4,936	3,286			4,936	3,286	
Net Position:							
Net Investment in Capital Assets	21,405,883	21,644,185	6,445,778	5,859,821	27,851,661	27,504,006	
Restricted	1,576,760	1,377,848	8,209,802	8,958,213	9,786,562	10,336,061	
Unrestricted	(6,303,242)	(6,371,919)	1,272,637	1,339,449	(5,030,605)	(5,032,470)	
Total Net Position	\$ 16,679,401	\$ 16,650,114	\$15,928,217	\$ 16,157,483	\$ 32,607,618	\$ 32,807,597	

The net position of the Town decreased by \$199,979. The net position of the governmental activities increased by \$29,287 or 0.12% and the net position of the business-type activities decreased by \$229,266 or (1.4%).

#### **Changes in Net Position**

The following condensed financial information was derived from the government-wide Statement of Activities. It reflects how the Town's net position has changed during the past two fiscal years.

	Governmen 2015	tal Activities  2014	Business-Type 2015	Activities 2014	<u>Tot</u> <u>2015</u>	<u>al</u> 2014
Revenues						
Program Revenues:						
Charges for Services	\$ 708,200	\$ 768,791	\$ 983,811 \$	1,056,920	\$ 1,692,011	\$ 1,825,711
Operating Grants and Contributions	720,204	1,623,265	411,065	610,060	1,131,269	2,233,325
Capital Grants and Contributions	191,800	-	32,375	-	224,175	-
General Revenues:						
Property Taxes	9,712,883	9,082,316	-	-	9,712,883	9,082,316
Motor Vehicle and Other Excises	776,796	793,311	-	-	776,796	793,311
Intergovernmental Not Restricted to						
a Specific Program	1,251,040	1,728,322	-	-	1,251,040	1,728,322
Other	289,282	122,809			289,282	122,809
<b>Total Revenues</b>	13,650,205	14,118,814	1,427,251	1,666,980	15,077,456	15,785,794
Expenses						
General Government	1,449,005	1,277,634	-	-	1,449,005	1,277,634
Public Safety	1,562,963	1,500,143	-	_	1,562,963	1,500,143
Education	7,262,191	7,543,994	-	-	7,262,191	7,543,994
Highways and Public Works	917,027	1,169,442	-	-	917,027	1,169,442
Human Services	204,669	246,168	-	-	204,669	246,168
Culture and Recreation	583,168	536,799	-	-	583,168	536,799
Fringe Benefits	1,597,613	1,508,319	-	-	1,597,613	1,508,319
Interest on Debt Service	120,918	140,189	-	-	120,918	140,189
Sewer	-	-	1,272,858	1,256,298	1,272,858	1,256,298
Other	-	-	306,281	326,746	306,281	326,746
<b>Total Expenses</b>	13,697,554	13,922,688	1,579,139	1,583,044	15,276,693	15,505,732
Increase (Decrease) in Net Position						
Before Special Items and Transfers	(47,349)	196,126	(151,888)	83,936	(199,237)	280,062
Special Items	(742)	-	-	-	(742)	-
Transfers	77,378	80,396	(77,378)	(80,396)	-	-
Increase (Decrease) in Net Position	\$ 29,287	\$ 276,522	\$ (229,266) \$	3,540	\$ (199,979)	\$ 280,062

#### **Governmental Activities**

In fiscal year 2015, property taxes accounted for approximately 71% of the revenues. In fiscal year 2014 they accounted for 64%.

The difference in the percentages between 2014 and 2015 relate to the "On Behalf" payments made by the Commonwealth of Massachusetts for teachers' retirement. In the past, the Town reported a revenue (and an expense) for those payments made by the Commonwealth on behalf of the Town. Those revenues are now recognized by the Ayer-Shirely Regional School District.

#### **Business-type Activities**

Sewer rates are structured to cover all costs related to the activity. The betterment charges were established to fund all betterment related costs. Ambulance rates are structured to cover all related costs.

#### Financial Analysis of the Town's Funds

#### **Governmental Funds**

The focus of the Town of Shirley, Massachusetts' governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Town of Shirley, Massachusetts' financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for discretionary use as they represent the portion of fund balance which has not yet been limited to use for a particular purpose by either an external party, the Town of Shirley, Massachusetts itself, or a group or individual that has been delegated authority to assign resources for use for particular purposes by the Town of Shirley, Massachusetts' Selectmen.

**General Fund** – The year-end fund balances of the general fund were \$253,080 more than the prior year's fund balances.

The following tables reflect the trend in all components of fund balance and "free cash" for the previous ten fiscal years.

			Reserved				Reserved for			Total
Fiscal	Res	erved for	for Debt	F	Reserved	S	ubsequent Year's			Fund
<b>Year</b>	Encu	mbrances	<b>Service</b>	fo	r Deficits		<b>Expenditure</b>	$\mathbf{U}$	nreserved	Balance
2006	\$	45,316	\$ 3,971	\$	-	\$	361,935	\$	698,796	\$ 1,110,018
2007		17,610	3,772		-		392,967		364,417	778,766
2008		84,094	3,574		(93,147)		39,850		172,377	206,748
2009		170,585	349,717		(20,045)		-		237,666	737,923
2010		150,390	324,518		-		30,000		537,559	1,042,467

In accordance with GASB 54 the stabilization fund is now reported in the general fund as a component of unassigned fund balance. Prior to fiscal year 2011, the stabilization fund was reported in the special revenue fund.

GASB 54 was implemented in fiscal year 2011. As a result the account titles of the components of fund balance changed as follows:

Fiscal									Total
<b>Year</b>	<u>R</u>	<u>estricted</u>	<u>C</u>	<u>ommitted</u>	A	ssigned	<b>Unassigned</b>	Fu	nd Balance
2011	\$	277,250	\$	103,496	\$	225,473	\$ 1,019,236	\$	1,625,455
2012		244,696		109,296		248,556	1,385,324		1,987,872
2013		212,141		177,210		455,712	1,071,443		1,916,506
2014		179,586		554,414		150,309	1,953,213		2,837,522
2015		147,031		698,517		57,847	2,187,207		3,090,602

Based upon the balance sheet as of the close of each fiscal year, the Commonwealth of Massachusetts' Department of Revenue (DOR) determines the amount of general fund "fund balance" available for appropriation. In general, this amount (commonly known as "free cash") is generated when actual revenues on a cash basis exceed budgeted amounts and expenditures and encumbrances (unpaid commitments) are less than appropriations, or both.

Fiscal	
<b>Year</b>	Free Cash
2006	\$ 340,570
2007	(57,291)
2008	(108,123)
2009	(53,941)
2010	226,051
2011	515,865
2012	571,396
2013	403,814
2014	1,103,734
2015	808,283

#### **Proprietary Funds**

**Sewer and Other Enterprise Funds.** The Town of Shirley, Massachusetts' proprietary funds provides the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net position of the Sewer enterprise fund at the end of the year was \$1,219,951 and the total decrease in net position was \$58,782. Unrestricted net position of the other enterprise funds at the end of the year was \$52,686 and the decrease in net position was \$117,564.

#### **General Fund Budgetary Highlights**

The differences between the original budget and the final amended budget were due primarily to special Town meetings and reserve fund transfers. As budgetary information and needs became clearer, the Town approved more appropriations.

#### **Capital Asset and Debt Administration**

Capital assets. The Town of Shirley, Massachusetts' investments in capital assets for its governmental and business type activities as of June 30, 2015, amounts to \$37,544,092 (net of accumulated depreciation and debt). This investment in capital assets includes land, buildings, improvements, infrastructure, equipment and vehicles.

Major capital asset events during the current fiscal year included the following:

Vehicle/Truck \$191,692 Infrastructure \$214,800

		<b>Governmental Activities</b>			<b>Business-Type Activities</b>				<u>Total</u>			
		<u>2015</u>		<u>2014</u>	<u>2015</u>		<u>2014</u>		<u>2015</u>		<u>2014</u>	
Land	\$	5,574,662	\$	5,575,404	\$ 29,989	\$	29,989	\$	5,604,651	\$	5,605,393	
Work in Progress		-		4,769	-		-		-		4,769	
Buildings		15,984,023		16,631,318	-		-		15,984,023		16,631,318	
Improvements Other Than Buildings		324,977		379,218	-		-		324,977		379,218	
Infrastructure		2,399,266		2,295,918	12,458,101		12,775,862		14,857,367		15,071,780	
Equipment		209,506		245,021	-		1,200		209,506		246,221	
Vehicles		563,567		492,515	1		5,362		563,568		497,877	
	,				 							
Total	\$ :	25,056,001	\$	25,624,163	\$ 12,488,091	\$	12,812,413	\$	37,544,092	\$	38,436,576	

#### **Debt**

The Town had \$9,294,645 in bonds, outstanding on June 30, 2015. This represents a \$1,085,145 or 10.4% decrease from the previous year.

On December 18, 2012 Moody's Investors Service affirmed the Town's A1 rating.

#### Outstanding Debt at June 30, 2015 vs. June 30, 2014

<b>Governmental Activities</b>	<u>2015</u>	<u>2014</u>		
General Obligation Bonds Payable	\$ 3,252,332	\$ 3,427,198		
Business-Type Activities Sewer:				
General Obligation Bonds Payable	 6,042,313	6,952,592		
Total Debt	\$ 9,294,645	\$ 10,379,790		

#### Fiscal Year 2016 Budget

An initiative state statute, commonly known as "Proposition 2 ½", limits the amount of property taxes that Towns can assess in any one year. In general, the Town's property tax levy may increase by 2 ½ percent over the prior year's tax levy, plus any additional amount derived by new developments or other changes made to existing property. If a community wishes to levy taxes above the limitations imposed by "Proposition 2 ½", it is necessary to obtain the approval of a majority of the voters at an election.

Once again, limited resources and increased fixed costs (i.e. health insurance premiums) put pressure to hold other costs down. However, the Town managed to fund the operating budget without any significant reductions in the workforce.

#### **Request for Information**

This financial report is designed to provide a general overview of the Town of Shirley, Massachusetts' finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to:

Town of Shirley Town Accountant's Office 7 Keady Way Shirley, MA 01464

#### Town of Shirley, Massachusetts Statement of Net Position June 30, 2015

Conventmental   Activities		vane 20, 2				Government-
Cashinvotments		Go	overnmental	Business - Type		
Control				**		
Carbifrovestments         \$ 4,074,122         \$ 3,447,944         \$ 7,522,06           Petty Cash         200         \$ 200           Accounts Receivable:         187,604         187,604           Tax Liens         771,019         14,255         785,874           Special Assessments         88,674         34,682         34,682           Special Assessments Liens         - 23,712         123,712         123,712           Utility Liens         - 26,6315         266,315         126,313           I Utility Liens         - 2,182         188,471         21,82         188,3471           Sepic Loans         110,407         - 2,182         188,3471         10,407         00,000         9,212         9,212         10,047         00,000         9,212         10,047         00,000         9,212         10,047         00,000         10,047         00,000         9,212         10,047         00,000         10,047         00,000         10,047         00,000         10,047         00,000         10,047         00,000         10,047         00,000         10,047         00,000         10,047         00,000         10,047         00,000         10,047         00,000         10,047         00,000         10,047         00,000 <td>Assets</td> <td>:</td> <td><u> retrities</u></td> <td>recevities</td> <td></td> <td><u>rour</u></td>	Assets	:	<u> retrities</u>	recevities		<u>rour</u>
Section   Sect						
Penty Cash		\$	4.074.122	\$ 3,447,944	\$	7.522.066
Property Face   187,604     187,604     187,604     187,604     187,604     187,604     187,604     187,604     187,604     188,604		Ψ			Ψ	
Property Taxes	•		200			200
Tax Liens			187 604	_		187 604
Excises         88,674         -         34,682         34,682         Special Assessments         -         34,682         34,682         Special Assessments Liens         -         23,712         123,712         123,712         Usi7,12         Usi7,12         123,712         Usi7,12         Usi7,12         123,712         Usi7,12         Usi7,12         266,315         27,321         27				14 255		
Special Assessments         -         34,682         34,682           Special Assessments Liens         -         262,315         123,712           User Charges         -         26,315         266,315           Utility Liens         -         2,182         2,182           Intergovernmental         883,471         -         883,471           Septic Loams         110,407         -         100,407           Other         9,212         -         29,212           Noncurrent:         -         -         5,839,906         5,839,906           Accounts Receivable:         -         -         5,839,906         5,839,906           Capital Assets:         -         -         5,839,906         5,839,906           Assets Being Depreciated         5,574,662         29,989         5,604,651           Asset Special Assessments         -         19,481,339         12,458,102         31,939,441           Total Assets:         -         19,481,339         12,458,102         31,939,441           Total Assets Being Depreciated Aver Secures         -         28,267         606         28,873           Total Assets Defined Outflows of Resources         -         28,267         606         28,873				14,233		
Special Assessments Liens			88,074	24 692		
User Charges         -         266.315         266.315           Utility Liens         -         2.182         2.182           Intergovermental         883.471         -         883.471           Sopic Loans         110.407         -         110.407           Other         9.212         -         -         9.212           Noncurrent         -         -         5.839.906         5.839.906           Accounts Receivable:         -         -         5.839.906         5.839.906           Capital Assess         -         5.839.906         5.839.906           Capital Assess         -         5.839.906         5.839.906           Assets Bring Depreciated         5.574.662         29.989         5.604.651           Assets Being Depreciated, Net         19.481.330         12.231.7087         5.3398.339.70           Deferred Outflows of Resources           Ensons         2.82.67         606         28.873           Total Deferred Outflows of Resources         2.82.67         606         28.873           Total Deferred Outflows of Resources         2.231.349         1         2.231.349           Current         2.231.349         2.231.349         2.331.349         <	1		-			
Uniting Liens			-			
Intergovernmental	•		-			
Septic Loans         110,407         -         110,407           Other         9,212         -         9,212           Noncurrent:         -         9,212         -         9,212           Noncurrent:         -         5,839,906         5,839,906         -         5,839,906         -         5,839,906         -         5,839,906         -         5,839,906         -         5,839,906         -         5,839,906         -         5,839,906         -         5,839,906         -         5,839,906         -         5,839,906         -         5,839,906         -         5,839,906         -         5,839,906         -         6,604,651         -         3,838,906         -         3,139,3441         -         -         5,339,833         -         -         5,339,833         -         -         5,339,833         -         -         -         5,339,833         -         -         5,287,33         -         -         -         2,828,73         -         -         -         2,828,73         -         -         -         2,828,73         -         -         -         2,828,73         -         -         -         -         -         -         -         -			992 471	2,182		
Other         9,212         -         9,212           Noncurents         Accounts Receivable:         Accounts Receivable:         S,839,906         5,839,906           Capital Assessments         -         5,839,906         5,839,906           Capital Assets         -         19,481,339         12,458,102         31,939,441           Total Assets Being Depreciated, Net         19,481,339         12,458,102         31,393,441           Total Assets Being Depreciated, Net         19,481,339         12,458,102         31,393,441           Total Assets         28,267         606         28,873           Total Deferred Outflows of Resources         231,349         -         231,349           Current         231,349         -         231,349         -         231,349         -         231,349	•			-		
Noncurrent:				-		
Accounts Receivable:         5,839,906         5,839,906           Capital Assets:         5,574,662         29,989         5,604,651           Assets Not Being Depreciated         5,574,662         29,989         5,604,651           Assets Being Depreciated, Net         19,481,339         12,458,102         31,939,441           Total Assets:         31,181,310         22,217,087         53,398,397           Deferred Outflows of Resources           Pensions         28,267         606         28,873           Total Deferred Outflows of Resources         82,267         606         28,873           Total Deferred Outflows of Resources           Use of the Colspan="3">Use of Colspan="3			9,212	-		9,212
Apportioned Special Assessments         5,839,906           Capital Assets:         3           Assets No Being Depreciated         5,574,662         29,989         5,604,651           Assets Being Depreciated, Net         19,481,339         12,458,102         31,939,441           Total Assets         31,181,310         22,217,087         53,398,397           Deferred Outflows of Resources           Pensions         28,267         606         28,873           Total Deferred Outflows of Resources         231,349         -         231,349           Accrued Salaries Payable         82,629         -         82,629           Other Liabilities         33,209         -         82,629           Other Liabilities         44,179         5192         49,371           Compensated Absences         25,683         534,140 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Capital Assets   Capi						
Assets Not Being Depreciated         5,574,662         29,989         5,604,651           Total Assets Being Depreciated, Net         19,481,339         12,458,102         31,99,411           Total Assets         31,181,310         22,217,087         53,398,397           Deferred Outflows of Resources           Pensions         28,267         606         28,873           Total Deferred Outflows of Resources         28,267         606         28,873           Current:           Use Institute           Current:           Warrants Payable         231,349         -         231,349           Accrued Salaries Payable         82,629         -         82,629           Other Liabilities         33,209         -         33,209           Accrued Interest Payable         44,179         5,192         49,371           Compensated Absences         59,695         1,345         61,040           Landrill Liabilities         8,380         -         8,380           Bond Amicipation Notes Payable         91,673         59,673         1,359,688           Nocurrent:         Compensated Absences         25,583         577         26,160           Bonds Apayable			-	5,839,906		5,839,906
Page	•					
Deferred Outflows of Resources						
Deferred Outflows of Resources         28,267         606         28,873           Total Deferred Outflows of Resources         28,267         606         28,873           Liabilities           Current:           Warrants Payable         231,349         -         231,349           Accrued Salaries Payable         82,629         -         33,209           Accrued Interest Payable         44,179         5,192         49,371           Compensated Absences         59,695         1,345         61,040           Landfill Liabilities         8,380         -         8,380           Bond Anticipation Notes Payable         591,673         -         59,695           Bonds Payable         42,55,48         934,140         1,359,688           Noncurrent:         2         25,83         577         26,160           Bonds Payable         2,82,6784         5,108,173         7,94,957           Net Pension Liabilities         120,475         -         120,475           Net Pension Liability         8,370,058         179,542         8,549,600           Other Post Employment Benefit Obligations         1,705,678         6,052         1,766,185           Taxes Paid in Advance         4,936 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Pensions         28,267         606         28,873           Total Deferred Outflows of Resources         28,267         606         28,873           Liabilities           Current:           Warrants Payable         231,349         -         231,349           Accrued Salaries Payable         82,629         -         82,629           Other Liabilities         33,209         -         33,209           Accrued Interest Payable         44,179         5,192         49,371           Compensated Absences         59,695         1,345         61,040           Landfill Liabilities         8,380         -         8,380           Bond Anticipation Notes Payable         591,673         -         591,673           Bonds Payable         425,548         934,140         1,359,688           Noncurrent:         -         -         2,826,784         5,108,173         79,349,575           Landfill Liabilities         120,475         -         120,475           Net Pension Liability         8,370,058         179,542         8,549,600           Other Post Employment Benefit Obligations         1,705,678         6,057         1,766,185           Total Liabilities         4,936	Total Assets	-	31,181,310	22,217,087		53,398,397
Pensions         28,267         606         28,873           Total Deferred Outflows of Resources         28,267         606         28,873           Liabilities           Current:           Warrants Payable         231,349         -         231,349           Accrued Salaries Payable         82,629         -         82,629           Other Liabilities         33,209         -         33,209           Accrued Interest Payable         44,179         5,192         49,371           Compensated Absences         59,695         1,345         61,040           Landfill Liabilities         8,380         -         8,380           Bond Anticipation Notes Payable         591,673         -         591,673           Bonds Payable         425,548         934,140         1,359,688           Noncurrent:         -         -         2,826,784         5,108,173         7,934,957           Landfill Liabilities         120,475         1,816,100         1,705,678         6,057         1,766,185           Net Pension Liability         8,370,058         179,52         8,549,600         2,849,476         20,814,716           Deferred Inflows of Resources         4,936         -						
Total Deferred Outflows of Resources   28,267   606   28,873	<b>Deferred Outflows of Resources</b>					
Liabilities           Current:           Warrants Payable         231,349         231,349           Accrued Salaries Payable         82,629         82,629           Other Liabilities         33,209         33,209           Accrued Interest Payable         44,179         5,192         49,371           Compensated Absences         59,695         1,345         61,040           Landfill Liabilities         8,380         -         8,380           Bond Anticipation Notes Payable         591,673         -         591,673           Bonds Payable         425,548         934,140         1,359,688           Noncurrent:         -         -         591,673           Bonds Payable         25,583         577         26,160           Bonds Payable         2,826,784         5,108,173         7,934,957           Landfill Liabilities         120,475         -         120,475           Net Pension Liability         8,370,058         179,542         8,549,600           Other Post Employment Benefit Obligations         1,705,678         60,507         1,766,185           Total Liabilities         4,936         -         4,936           Total Liabilities         21,405,883 </td <td>Pensions</td> <td></td> <td>28,267</td> <td>606</td> <td></td> <td></td>	Pensions		28,267	606		
Current:         Warrants Payable         231,349         -         231,349           Accrued Salaries Payable         82,629         -         82,629           Other Liabilities         33,209         -         33,209           Accrued Interest Payable         44,179         5,192         49,371           Compensated Absences         59,695         1,345         61,040           Landfill Liabilities         8,380         -         8,380           Bond Anticipation Notes Payable         591,673         -         591,673           Bonds Payable         425,548         934,140         1,359,688           Noncurrent:         Compensated Absences         25,583         577         26,160           Bonds Payable         2,826,784         5,108,173         7,934,957           Landfill Liabilities         120,475         -         120,475           Net Pension Liability         8,370,058         179,542         8,549,600           Other Post Employment Benefit Obligations         1,705,678         60,507         1,766,185           Total Liabilities         4,936         -         4,936           Total Deferred Inflows of Resources         4,936         -         4,936           Restricted for: <td>Total Deferred Outflows of Resources</td> <td></td> <td>28,267</td> <td>606</td> <td></td> <td>28,873</td>	Total Deferred Outflows of Resources		28,267	606		28,873
Current:         Warrants Payable         231,349         -         231,349           Accrued Salaries Payable         82,629         -         82,629           Other Liabilities         33,209         -         33,209           Accrued Interest Payable         44,179         5,192         49,371           Compensated Absences         59,695         1,345         61,040           Landfill Liabilities         8,380         -         8,380           Bond Anticipation Notes Payable         591,673         -         591,673           Bonds Payable         425,548         934,140         1,359,688           Noncurrent:         Compensated Absences         25,583         577         26,160           Bonds Payable         2,826,784         5,108,173         7,934,957           Landfill Liabilities         120,475         -         120,475           Net Pension Liability         8,370,058         179,542         8,549,600           Other Post Employment Benefit Obligations         1,705,678         60,507         1,766,185           Total Liabilities         4,936         -         4,936           Total Deferred Inflows of Resources         4,936         -         4,936           Total Deferred Infl	* 1 1 114					
Warrants Payable         231,349         -         231,349           Accrued Salaries Payable         82,629         -         82,629           Other Liabilities         33,209         -         33,209           Accrued Interest Payable         44,179         5,192         49,371           Compensated Absences         59,695         1,345         61,040           Landfill Liabilities         8,380         -         8,380           Bond Anticipation Notes Payable         591,673         -         591,673           Bonds Payable         425,548         934,140         1,359,688           Noncurrent:         Compensated Absences         25,583         577         26,160           Bonds Payable         2,826,784         5,108,173         7,934,957           Landfill Liabilities         120,475         -         120,475           Net Pension Liability         8,370,058         179,542         8,549,600           Other Post Employment Benefit Obligations         1,705,678         60,507         1,766,185           Total Liabilities         4,936         -         4,936           Total Liabilities         4,936         -         4,936           Total Liabilities         4,936         - <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Accrued Salaries Payable         82,629         -         82,629           Other Liabilities         33,209         -         33,209           Accrued Interest Payable         44,179         5,192         49,371           Compensated Absences         59,695         1,345         61,040           Landfill Liabilities         8,380         -         8,380           Bond Anticipation Notes Payable         591,673         -         591,673           Bonds Payable         25,548         934,140         1,359,688           Noncurrent:         Compensated Absences         25,583         577         26,160           Bonds Payable         2,826,784         5,108,173         7,934,957           Landfill Liabilities         120,475         -         120,475           Net Pension Liability         8,370,058         179,542         8,549,600           Other Post Employment Benefit Obligations         1,705,678         60,507         1,766,185           Total Liabilities         4,936         -         4,936           Total Deferred Inflows of Resources         4,936         -         4,936           Total Deferred Inflows of Resources         21,405,883         6,445,778         27,851,661           Restricted fo			221 240			221 240
Other Liabilities         33,209         -         33,209           Accrued Interest Payable         44,179         5,192         49,371           Compensated Absences         59,695         1,345         61,040           Landfill Liabilities         8,380         -         8,380           Bond Anticipation Notes Payable         591,673         -         591,673           Bonds Payable         425,548         934,140         1,359,688           Noncurrent:         -         -         59,1673           Compensated Absences         25,583         577         26,160           Bonds Payable         2,826,784         5,108,173         7,934,957           Landfill Liabilities         120,475         -         120,475           Net Pension Liability         8,370,058         179,542         8,549,600           Other Post Employment Benefit Obligations         1,705,678         60,507         1,766,185           Total Liabilities         4,936         -         4,936           Taxes Paid in Advance         4,936         -         4,936           Total Deferred Inflows of Resources         4,936         -         4,936           Note Projects         6,042         -         6,042				-		
Accrued Interest Payable         44,179         5,192         49,371           Compensated Absences         59,695         1,345         61,040           Landfill Liabilities         8,380         -         8,380           Bond Anticipation Notes Payable         591,673         -         591,673           Bonds Payable         425,548         934,140         1,359,688           Noncurrent:         -         -         8,360           Compensated Absences         25,583         577         26,160           Bonds Payable         2,826,784         5,108,173         7,934,957           Landfill Liabilities         120,475         -         120,475           Net Pension Liability         8,370,058         179,542         8,549,600           Other Post Employment Benefit Obligations         1,705,678         60,507         1,766,185           Total Liabilities         4,936         -         4,936           Taxes Paid in Advance         4,936         -         4,936           Total Deferred Inflows of Resources         4,936         -         4,936           Net Position         21,405,883         6,445,778         27,851,661           Restricted for:         -         8,209,802         8,	•			-		
Compensated Absences         59,695         1,345         61,040           Landfill Liabilities         8,380         -         8,380           Bond Anticipation Notes Payable         591,673         -         591,673           Bonds Payable         425,548         934,140         1,359,688           Noncurrent:         Compensated Absences         25,583         577         26,160           Bonds Payable         2,826,784         5,108,173         7,934,957           Landfill Liabilities         120,475         -         120,475           Net Pension Liability         8,370,058         179,542         8,549,600           Other Post Employment Benefit Obligations         1,705,678         60,507         1,766,185           Total Liabilities         4,936         -         4,936           Total Deferred Inflows of Resources         4,936         -         4,936           Total Deferred Inflows of Resources         3,4936         -         4,936           Net Position         21,405,883         6,445,778         27,851,661           Restricted for:         21,405,883         6,445,778         27,851,661           Restricted for:         20,402         -         8,209,802           Special R						
Landfill Liabilities         8,380         -         8,380           Bond Anticipation Notes Payable         591,673         -         591,673           Bonds Payable         425,548         934,140         1,359,688           Noncurrent:         Compensated Absences         25,583         577         26,160           Bonds Payable         2,826,784         5,108,173         7,934,957           Landfill Liabilities         120,475         -         120,475           Net Pension Liability         8,370,058         179,542         8,549,600           Other Post Employment Benefit Obligations         1,705,678         60,507         1,766,185           Total Liabilities         4,936         -         4,936           Total Deferred Inflows of Resources         4,936         -         4,936           Total Deferred Inflows of Resources         21,405,883         6,445,778         27,851,661           Restricted for:         2         -         4,046           Capital Projects         6,042         -         6,042           Debt Service         -         8,209,802         8,209,802           Special Revenue         1,299,124         -         1,299,124           Perpetual Funds:         <	•					
Bond Anticipation Notes Payable         591,673         -         591,673           Bonds Payable         425,548         934,140         1,359,688           Noncurrent:         Compensated Absences         25,583         577         26,160           Bonds Payable         2,826,784         5,108,173         7,934,957           Landfill Liabilities         120,475         -         120,475           Net Pension Liability         8,370,058         179,542         8,549,600           Other Post Employment Benefit Obligations         1,705,678         60,507         1,766,185           Total Liabilities         4,936         -         4,936           Taxes Paid in Advance         4,936         -         4,936           Total Deferred Inflows of Resources         4,936         -         4,936           Net Investment in Capital Assets         21,405,883         6,445,778         27,851,661           Restricted for:         2         -         6,042           Capital Projects         6,042         -         6,042           Debt Service         -         8,209,802         8,209,802           Special Revenue         1,299,124         -         1,299,124           Perpetual Funds:	•		,	1,345		
Bonds Payable         425,548         934,140         1,359,688           Noncurrent:         Compensated Absences         25,583         577         26,160           Bonds Payable         2,826,784         5,108,173         7,934,957           Landfill Liabilities         120,475         -         120,475           Net Pension Liability         8,370,058         179,542         8,549,600           Other Post Employment Benefit Obligations         1,705,678         60,507         1,766,185           Total Liabilities         4,936         -         4,936           Taxes Paid in Advance         4,936         -         4,936           Total Deferred Inflows of Resources         4,936         -         4,936           Net Position         8         1,495,883         6,445,778         27,851,661           Restricted for:         2         -         6,042         -         6,042           Debt Service         -         8,209,802         8,209,802         8,209,802         8,209,802           Special Revenue         1,299,124         -         1,299,124         -         1,299,124           Perpetual Funds:         Expendable         113,494         -         113,494           Nonexpenda				-		
Noncurrent:         Compensated Absences         25,583         577         26,160           Bonds Payable         2,826,784         5,108,173         7,934,957           Landfill Liabilities         120,475         -         120,475           Net Pension Liability         8,370,058         179,542         8,549,600           Other Post Employment Benefit Obligations         1,705,678         60,507         1,766,185           Total Liabilities         14,525,240         6,289,476         20,814,716           Deferred Inflows of Resources           Taxes Paid in Advance         4,936         -         4,936           Total Deferred Inflows of Resources         4,936         -         4,936           Net Position           Net Investment in Capital Assets         21,405,883         6,445,778         27,851,661           Restricted for:         2         -         6,042           Capital Projects         6,042         -         6,042           Debt Service         -         8,209,802         8,209,802           Special Revenue         1,299,124         -         1,299,124           Perpetual Funds:         2         -         1,299,124           Expendable         113,49	· · · · · · · · · · · · · · · · · · ·			-		
Compensated Absences         25,583         577         26,160           Bonds Payable         2,826,784         5,108,173         7,934,957           Landfill Liabilities         120,475         -         120,475           Net Pension Liability         8,370,058         179,542         8,549,600           Other Post Employment Benefit Obligations         1,705,678         60,507         1,766,185           Total Liabilities         4,936         -         2,814,716           Deferred Inflows of Resources           Taxes Paid in Advance         4,936         -         4,936           Total Deferred Inflows of Resources         4,936         -         4,936           Net Investment in Capital Assets         21,405,883         6,445,778         27,851,661           Restricted for:         2         -         6,042         -         6,042           Debt Service         -         8,209,802         8,209,802         8,209,802           Special Revenue         1,299,124         -         1,299,124         -         1,299,124           Perpetual Funds:         2         -         1,299,124         -         1,299,124           Expendable         113,494         -         113,494 <td></td> <td></td> <td>425,548</td> <td>934,140</td> <td></td> <td>1,359,688</td>			425,548	934,140		1,359,688
Bonds Payable         2,826,784         5,108,173         7,934,957           Landfill Liabilities         120,475         -         120,475           Net Pension Liability         8,370,058         179,542         8,549,600           Other Post Employment Benefit Obligations         1,705,678         60,507         1,766,185           Total Liabilities         4,936         -         20,814,716           Deferred Inflows of Resources           Taxes Paid in Advance         4,936         -         4,936           Total Deferred Inflows of Resources         4,936         -         4,936           Net Investment in Capital Assets         21,405,883         6,445,778         27,851,661           Restricted for:         -         8,209,802         8,209,802           Debt Service         -         8,209,802         8,209,802           Special Revenue         1,299,124         -         1,299,124           Perpetual Funds:         -         -         113,494           Nonexpendable         113,494         -         113,494           Nonexpendable         (6,303,242)         1,272,637         (5,030,605)						
Landfill Liabilities         120,475         -         120,475           Net Pension Liability         8,370,058         179,542         8,549,600           Other Post Employment Benefit Obligations         1,705,678         60,507         1,766,185           Total Liabilities         14,525,240         6,289,476         20,814,716           Deferred Inflows of Resources           Taxes Paid in Advance         4,936         -         4,936           Total Deferred Inflows of Resources         4,936         -         4,936           Net Position           Net Investment in Capital Assets         21,405,883         6,445,778         27,851,661           Restricted for:         Capital Projects         6,042         -         6,042           Debt Service         -         8,209,802         8,209,802           Special Revenue         1,299,124         -         1,299,124           Perpetual Funds:         Expendable         113,494         -         113,494           Nonexpendable         158,100         -         158,100           Unrestricted         (6,303,242)         1,272,637         (5,030,605)	•					
Net Pension Liability         8,370,058         179,542         8,549,600           Other Post Employment Benefit Obligations         1,705,678         60,507         1,766,185           Total Liabilities         14,525,240         6,289,476         20,814,716           Deferred Inflows of Resources           Taxes Paid in Advance         4,936         -         4,936           Total Deferred Inflows of Resources         4,936         -         4,936           Net Investment in Capital Assets         21,405,883         6,445,778         27,851,661           Restricted for:         Capital Projects         6,042         -         6,042           Debt Service         -         8,209,802         8,209,802           Special Revenue         1,299,124         -         1,299,124           Perpetual Funds:         Expendable         113,494         -         113,494           Nonexpendable         158,100         -         158,100           Unrestricted         (6,303,242)         1,272,637         (5,030,605)			2,826,784	5,108,173		
Other Post Employment Benefit Obligations         1,705,678         60,507         1,766,185           Total Liabilities         14,525,240         6,289,476         20,814,716           Deferred Inflows of Resources           Taxes Paid in Advance         4,936         -         4,936           Total Deferred Inflows of Resources         4,936         -         4,936           Net Position           Net Investment in Capital Assets         21,405,883         6,445,778         27,851,661           Restricted for:         Capital Projects         6,042         -         6,042           Debt Service         -         8,209,802         8,209,802           Special Revenue         1,299,124         -         1,299,124           Perpetual Funds:         Expendable         113,494         -         113,494           Nonexpendable         158,100         -         158,100           Unrestricted         (6,303,242)         1,272,637         (5,030,605)				-		
Deferred Inflows of Resources         4,936         -         4,936           Total Deferred Inflows of Resources         4,936         -         4,936           Total Deferred Inflows of Resources         4,936         -         4,936           Net Position         -         4,936         -         4,936           Net Investment in Capital Assets         21,405,883         6,445,778         27,851,661           Restricted for:         -         6,042         -         6,042           Debt Service         -         8,209,802         8,209,802           Special Revenue         1,299,124         -         1,299,124           Perpetual Funds:         -         113,494         -         113,494           Nonexpendable         158,100         -         158,100           Unrestricted         (6,303,242)         1,272,637         (5,030,605)	· ·		8,370,058	179,542		8,549,600
Deferred Inflows of Resources           Taxes Paid in Advance         4,936         -         4,936           Total Deferred Inflows of Resources         4,936         -         4,936           Net Position           Net Investment in Capital Assets         21,405,883         6,445,778         27,851,661           Restricted for:         Capital Projects         6,042         -         6,042           Debt Service         -         8,209,802         8,209,802           Special Revenue         1,299,124         -         1,299,124           Perpetual Funds:         Expendable         113,494         -         113,494           Nonexpendable         158,100         -         158,100           Unrestricted         (6,303,242)         1,272,637         (5,030,605)	Other Post Employment Benefit Obligations					1,766,185
Taxes Paid in Advance         4,936         -         4,936           Total Deferred Inflows of Resources         4,936         -         4,936           Net Position         -         4,936         -         4,936           Net Investment in Capital Assets         21,405,883         6,445,778         27,851,661           Restricted for:         -         6,042         -         6,042           Debt Service         -         8,209,802         8,209,802           Special Revenue         1,299,124         -         1,299,124           Perpetual Funds:         -         113,494         -         113,494           Nonexpendable         158,100         -         158,100           Unrestricted         (6,303,242)         1,272,637         (5,030,605)	Total Liabilities		14,525,240	6,289,476		20,814,716
Taxes Paid in Advance         4,936         -         4,936           Total Deferred Inflows of Resources         4,936         -         4,936           Net Position         -         4,936         -         4,936           Net Investment in Capital Assets         21,405,883         6,445,778         27,851,661           Restricted for:         -         6,042         -         6,042           Debt Service         -         8,209,802         8,209,802           Special Revenue         1,299,124         -         1,299,124           Perpetual Funds:         -         113,494         -         113,494           Nonexpendable         158,100         -         158,100           Unrestricted         (6,303,242)         1,272,637         (5,030,605)	Deformed Inflores of D					
Net Position         Vet Investment in Capital Assets         21,405,883         6,445,778         27,851,661           Restricted for:         Capital Projects         6,042         -         6,042           Debt Service         -         8,209,802         8,209,802           Special Revenue         1,299,124         -         1,299,124           Perpetual Funds:         Expendable         113,494         -         113,494           Nonexpendable         158,100         -         158,100           Unrestricted         (6,303,242)         1,272,637         (5,030,605)			1.026			4.026
Net Position           Net Investment in Capital Assets         21,405,883         6,445,778         27,851,661           Restricted for:         6,042         -         6,042           Debt Service         -         8,209,802         8,209,802           Special Revenue         1,299,124         -         1,299,124           Perpetual Funds:         -         113,494         -         113,494           Nonexpendable         158,100         -         158,100           Unrestricted         (6,303,242)         1,272,637         (5,030,605)						
Net Investment in Capital Assets       21,405,883       6,445,778       27,851,661         Restricted for:       6,042       -       6,042         Debt Service       -       8,209,802       8,209,802         Special Revenue       1,299,124       -       1,299,124         Perpetual Funds:       -       113,494       -       113,494         Nonexpendable       158,100       -       158,100         Unrestricted       (6,303,242)       1,272,637       (5,030,605)	Total Deferred Inflows of Resources		4,936			4,936
Net Investment in Capital Assets       21,405,883       6,445,778       27,851,661         Restricted for:       Capital Projects       6,042       -       6,042         Debt Service       -       8,209,802       8,209,802         Special Revenue       1,299,124       -       1,299,124         Perpetual Funds:       -       113,494       -       113,494         Nonexpendable       158,100       -       158,100         Unrestricted       (6,303,242)       1,272,637       (5,030,605)	Net Position					
Restricted for:         Capital Projects       6,042       -       6,042         Debt Service       -       8,209,802       8,209,802         Special Revenue       1,299,124       -       1,299,124         Perpetual Funds:       -       113,494       -       113,494         Nonexpendable       158,100       -       158,100         Unrestricted       (6,303,242)       1,272,637       (5,030,605)			21,405,883	6.445.778		27.851.661
Capital Projects         6,042         -         6,042           Debt Service         -         8,209,802         8,209,802           Special Revenue         1,299,124         -         1,299,124           Perpetual Funds:         -         113,494         -         113,494           Nonexpendable         158,100         -         158,100           Unrestricted         (6,303,242)         1,272,637         (5,030,605)	•		21,100,000	0,1.10,770		27,001,001
Debt Service         -         8,209,802         8,209,802           Special Revenue         1,299,124         -         1,299,124           Perpetual Funds:         -         113,494         -         113,494           Nonexpendable         158,100         -         158,100           Unrestricted         (6,303,242)         1,272,637         (5,030,605)			6.042	=		6.042
Special Revenue         1,299,124         -         1,299,124           Perpetual Funds:         -         -         113,494           Expendable         113,494         -         113,494           Nonexpendable         158,100         -         158,100           Unrestricted         (6,303,242)         1,272,637         (5,030,605)			0,012	8 209 802		
Perpetual Funds:     113,494     -     113,494       Expendable     158,100     -     158,100       Unrestricted     (6,303,242)     1,272,637     (5,030,605)			1 200 124	0,209,002		
Expendable       113,494       -       113,494         Nonexpendable       158,100       -       158,100         Unrestricted       (6,303,242)       1,272,637       (5,030,605)			1,277,124	-		1,299,124
Nonexpendable         158,100         -         158,100           Unrestricted         (6,303,242)         1,272,637         (5,030,605)	•		112 404			112 404
Unrestricted (6,303,242) 1,272,637 (5,030,605)				-		
				1 070 627		
10th 1 tet 1 osition φ 10,077,401 φ 13,720,217 φ 32,007,010		•			<u> </u>	
	Total Not I Osition	Ψ	10,077,401	Ψ 13,720,217	ψ	32,007,010

#### Town of Shirley, Massachusetts Statement of Activities Fiscal Year Ended June 30, 2015

#### Net (Expenses) Revenues and Changes

		Program Revenues in Ne				in Net Position	
		Charges for	Operating Grants	Capital Grants	Governmental	Business-Type	_
Functions/Programs	Expenses	Services	and Contributions	and Contributions	Activities	Activities	Total
Governmental Activities:							
General Government	\$ 1,449,005	\$ 302,827	\$ 48,676	\$ -	\$ (1,097,502)	\$ -	\$ (1,097,502)
Public Safety	1,562,963	142,091	15,999	-	(1,404,873)	-	(1,404,873)
Education	7,262,191	-	512	-	(7,261,679)	-	(7,261,679)
Highways and Public Works	917,027	13,808	475,128	191,800	(236,291)	-	(236,291)
Human Services	204,669	(2,055)	159,525	-	(47,199)	-	(47,199)
Culture and Recreation	583,168	251,529	20,364	-	(311,275)	-	(311,275)
Fringe Benefits	1,597,613	-	-	-	(1,597,613)	-	(1,597,613)
Interest on Debt Service	120,918	-	-	-	(120,918)	-	(120,918)
Total Governmental Activities	13,697,554	708,200	720,204	191,800	(12,077,350)		(12,077,350)
Business-Type Activities:							
Sewer	1,272,858	637,286	411,209	32,375	-	(191,988)	(191,988)
Other	306,281	346,525	(144)	-	-	40,100	40,100
Total Business-Type Activities	1,579,139	983,811	411,065	32,375	-	(151,888)	(151,888)
Total Primary Government	\$ 15,276,693	\$ 1,692,011	\$ 1,131,269	\$ 224,175	(12,077,350)	(151,888)	(12,229,238)
		General Revenue	es:				
		Property Taxes			9,712,883	-	9,712,883
		Motor Vehicle	and Other Excise Tax	es	776,796	-	776,796
		Penalties and In	terest on Taxes		151,332	-	151,332
		Other Taxes, As	ssessments and in Lie	u Payments	18,343	-	18,343
		Intergovernmen	tal		1,251,040	-	1,251,040
		Interest and Inv	estment Income		71,352	-	71,352
		Other Revenue			48,255	-	48,255
		Gain (Loss) on	Disposition of Capita	l Assets	(742)	-	(742)
		Transfers, Net			77,378	(77,378)	
		Total General Re	venues, Special Items	and Transfers	12,106,637	(77,378)	12,029,259
		Change in Net I	Position		29,287	(229,266)	(199,979)
		Net Position:					
		Beginning of th	e Year		24,842,906	16,333,829	41,176,735
		Prior Year Adju	stment		(8,192,792)	(176,346)	(8,369,138)
		Beginning of th	e Year, as Restated		16,650,114	16,157,483	32,807,597
		End of the Year	•		\$ 16,679,401	\$ 15,928,217	\$ 32,607,618

#### Town of Shirley, Massachusetts Governmental Funds Balance Sheet June 30, 2015

			Total
		Nonmajor	Governmental
	<u>General</u>	<u>Funds</u>	<u>Funds</u>
Assets:			
Cash/Investments	\$ 3,354,970	\$ 719,152	\$ 4,074,122
Petty Cash	-	200	200
Accounts Receivable:			
Property Taxes	187,604	-	187,604
Tax Liens	771,619	-	771,619
Excises	88,674	-	88,674
Septic Loans	-	110,407	110,407
Other	9,212	-	9,212
Intergovernmental	-	883,471	883,471
Total Assets	\$ 4,412,079	\$ 1,713,230	\$ 6,125,309
Liabilities, Deferred Inflows of Resources and Fund Bala	inces		
Liabilities:	inees		
Warrants Payable	\$ 231,349	\$ -	\$ 231,349
Accrued Salaries Payable	82,629	<u>-</u>	82,629
Bonds Anticipation Notes Payable	-	591,673	591,673
Unclaimed Checks	33,209	-	33,209
Total Liabilities	347,187	591,673	938,860
Total Entolities	347,107	371,073	730,000
Deferred Inflows of Resources:			
Unavailable Revenue	969,354	956,340	1,925,694
Taxes Paid In Advance	4,936		4,936
Total Deferred Inflows of Resources	974,290	956,340	1,930,630
Fund Equity:			
Fund Balances:			
Nonspendable	_	158,100	158,100
Restricted	147,031	503,390	650,421
Committed	698,517	33,241	731,758
Assigned	57,847	-	57,847
Unassigned	2,187,207	(529,514)	1,657,693
Total Fund Balances	3,090,602	165,217	3,255,819
	-,-> 0,002	- 50,217	2,-20,017
Total Liabilities, Deferred Inflows of			
Resources and Fund Balances	\$ 4,412,079	\$ 1,713,230	\$ 6,125,309

## Town of Shirley, Massachusetts Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances Fiscal Year Ended June 30, 2015

Revenues:		<u>General</u>	Gove	onmajor ernmental <u>Funds</u>	Go	Total overnmental <u>Funds</u>
Property Taxes	\$	9,605,321	\$	_	\$	9,605,321
Tax Liens	Ψ	173,768	Ψ	_	Ψ	173,768
Excises		749,423		_		749,423
Penalties and Interest		151,332		_		151,332
Licenses and Permits		126,903		_		126,903
Fees and Other Departmental		128,699		9,869		138,568
Intergovernmental		1,389,490		114,959		1,504,449
Charges for Services		-		444,455		444,455
Fines and Forfeits		5,223		_		5,223
Earnings on Investments		91,386		1,452		92,838
In Lieu of Taxes		18,343		· -		18,343
Contributions		-		47,611		47,611
Miscellaneous		23,509		4,667		28,176
Total Revenues		12,463,397		623,013		13,086,410
Expenditures: Current		007.020		27.072		4.070.000
General Government		997,038		256,052		1,253,090
Public Safety		1,460,717		37,512		1,498,229
Education		6,796,905		200		6,797,105
Highways and Public Works		627,159		264,358		891,517
Human Services		154,985		43,207		198,192
Culture and Recreation		220,322		305,836		526,158
Debt Service		594,043		1,642		595,685
Intergovernmental		59,467		-		59,467
Employee Benefits		1,344,221		-		1,344,221
Total Expenditures		12,254,857		908,807		13,163,664
Excess of Revenues Over (Under) Expenditures		208,540		(285,794)		(77,254)
Other Financing Sources (Uses):						
Operating Transfers In		129,111		81,553		210,664
Operating Transfers (Out)		(84,571)		(48,715)		(133,286)
Proceeds from Bonds		-		291,239		291,239
Total Other Financing Sources (Uses)		44,540		324,077		368,617
		,				
Excess of Revenues and Other Sources Over (Under)						
Expenditures and Other Uses		253,080		38,283		291,363
Fund Balance, July 1, 2014		2,837,522		126,934		2,964,456
Fund Balance, June 30, 2015	\$	3,090,602	\$	165,217	\$	3,255,819
,		- , ,		,		,,

# Town of Shirley, Massachusetts Reconciliation of the Governmental Funds Balance Sheet Total Fund Balances to the Statement of Net Position Fiscal Year Ended June 30, 2015

Total governmental fund balances	\$ 3,255,819
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	25,056,001
Other long-term assets are not available to pay for current-period	
expenditures and, therefore, are deferred in the funds.	1,925,694
Deferred Outflows of Resources related to pensions are reported in the governmental activities. They are not current financial resources and,	
therefore, reported in the fund financial statements.	28,267
Certain liabilities are not due and payable in the current period and, therefore,	
are not reported in the governmental funds	
Bonds Payable	(3,252,332)
Accrued Interest on Bonds	(44,179)
Landfill Postclosure Payable	(128,855)
Net Pension Liability	(8,370,058)
Other Post Employment Benefit Obligations	(1,705,678)
Compensated Absences	 (85,278)
Net position of governmental activities	\$ 16,679,401

# Town of Shirley, Massachusetts Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities Fiscal Year Ended June 30, 2015

Net change in fund balances - total governmental funds Governmental funds report capital outlays as expenditures. However, in the	\$ 291,363
Statement of Activities the cost of those assets is allocated over their	
estimated useful lives and reported as depreciation expense. This is the	
difference between depreciation and capital outlays in the current period.	(567,420)
Revenues in the Statement of Activities that do not provide current financial	
resources are fully deferred in the Statement of Revenues, Expenditures and	
Changes in Fund Balances. Therefore, the recognition of revenue for various	
types of accounts receivable (i.e., real estate and personal property, motor	
vehicle excise, etc.) differ between the two statements. This amount represents	
the net change in Unavailable Revenue from the prior year to the current year.	371,995
The issuance of long-term debt (e.g., bonds and leases) provides current financial	
resources to governmental funds, while the repayment of the principal of long-	
term debt consumes the financial resources of governmental funds. Neither	
transaction, however, has any effect on Net Position. Also, governmental funds	
report the effect of premiums, discounts, and similar items when debt is first	
issued, whereas these amounts are amortized in the Statement of Activities.	
This amount is the net effect of these differences in the treatment of long-term	
debt and related items.	174,866
Interest on long-term debt in the statement of activities differs from the amount	
reported in the governmental funds because interest is recognized as an expenditure	
in the funds when it is due, and thus requires the use of current financial resources.	
In the statement of activities, however, interest expense is recognized as the	
interest accrues, regardless of when it is due. This amount is the net change in	0.662
the long term interest accrual from the prior year to the current year.	8,662
Some expenses reported in the Statement of Activities, such as compensated absences,	
net pension liability and other post employment benefits do not require the use of	
current financial resources and, therefore, are not reported as expenditures in the	
governmental funds. This amount represents the net change in these liabilities from	
the prior year to the current year.	(257,692)
The payments for landfill closure and postclosure costs are treated as	
expenditures in the governmental fund. However, in the Statement of	
Activities the amount had been accrued in a prior year. This amount	
represents the net change in this liability from the prior year to the current	
year.	8,255
·	
In the statement of activities, only the gain (loss) on the trade in of the capital assets	
is reported, whereas in the governmental funds, the retirement of capital	
assets have no effect on financial resources. Thus, the change in Net Position	
differs from the change in fund balance by the gain or loss on the trade in of	
capital assets.	 (742)
Change in Net Position of Governmental Activities	\$ 29,287

#### Town of Shirley, Massachusetts Proprietary Funds Statement of Net Position June 30, 2015

Business-Type Activities -
Enterprise Fund

	<u>Enterpris</u>		
	<u>Sewer</u>	<u>Sewer</u> <u>Other</u>	
Assets			
Current:			
Cash	\$ 3,271,697	\$ 176,247	\$ 3,447,944
Accounts Receivable, Net of Allowance for Uncollectibles			
User Charges	237,407	28,908	266,315
Sewer Liens	2,182	-	2,182
Tax Liens	14,255	-	14,255
Special Assessments	34,682	-	34,682
Special Assessment Liens	123,712	-	123,712
Noncurrent:			
Accounts Receivable:			
Deferred Special Assessments	5,839,906	-	5,839,906
Assets Not Being Depreciated	29,989	-	29,989
Assets Being Depreciated, Net	12,458,102	-	12,458,102
Total Assets	22,011,932	205,155	22,217,087
Deferred Outflows of Resources			
Pensions	202	404	606
Total Deferred Inflows of Resources	202	404	606
Liabilities			
Current:			
Accrued Interest Payable	5,192	-	5,192
Compensated Absences	-	1,345	1,345
Bonds Payable	934,140	-	934,140
Noncurrent:			
Compensated Absences	-	577	577
Bonds Payable	5,108,173	-	5,108,173
Net Pension Liability	59,847	119,695	179,542
Other Post Employment Benefit Obligations	29,251	31,256	60,507
Total Liabilities	6,136,603	152,873	6,289,476
Net Position			
Net Investment in Capital Assets	6,445,778	-	6,445,778
Restricted for Debt Service	8,209,802	-	8,209,802
Unrestricted	1,219,951	52,686	1,272,637
Total Net Position	\$ 15,875,531	\$ 52,686	\$ 15,928,217

# Town of Shirley, Massachusetts Statement of Revenues, Expenses and Changes in Fund Net Position Proprietary Funds Fiscal Year Ended June 30, 2015

Business - Type Activities -Enterprise Fund

	Sewer Enterprise	Other Enterprise	Total <u>Enterprise</u>
Operating Revenues:			
Charges for Services	\$ 464,620	\$ 346,525	\$ 811,145
Total Operating Revenues	464,620	346,525	811,145
Operating Expenditures:			
Personal Services	11,895	56,479	68,374
Nonpersonal Services	589,351	243,242	832,593
Depreciation	340,760	6,560	347,320
Total Operating Expenditures	942,006	306,281	1,248,287
Operating Income	(477,386)	40,244	(437,142)
Nonoperating Revenues (Expenses):			
Earnings on Investments	(38,655)	(144)	(38,799)
Committed Interest on Special Assessments	172,666	-	172,666
Betterment - Privilege Fee	9,375	-	9,375
Intergovernmental	449,864	-	449,864
Interest on Debt	(330,852)	-	(330,852)
Total Nonoperating Revenues (Expenses)	262,398	(144)	262,254
Income Before Capital Contributions and Transfers	(214,988)	40,100	(174,888)
Capital Contributions and Transfers:			
Capital Contributions	23,000	-	23,000
Operating Transfers In	, -	3,018	3,018
Operating Transfers Out	(40,429)	(39,967)	(80,396)
Total Capital Contributions and Transfers	(17,429)	(36,949)	(54,378)
Change in Net Position	(232,417)	3,151	(229,266)
Net Position July 1, 2014	16,166,730	167,099	16,333,829
Prior Year Adjustment	(58,782)	(117,564)	(176,346)
Beginning of the Year, as Restated	16,107,948	49,535	16,157,483
Net Position June 30, 2015	\$ 15,875,531	\$ 52,686	\$ 15,928,217

#### Town of Shirley, Massachusetts Statement of Cash Flows Proprietary Fund Fiscal Year Ended June 30, 2015

	<u>Sewer</u>		<u>Other</u>
Cash Flows from Operating Activities:			
Receipts from Customers	\$ 456,344	\$	361,465
Payments to Employees	(12,096)		(55,938)
Payments to Vendors	(581,401)	(	(237,280)
Net Cash Flows Provided (Used) by Operating Activities	 (137,153)		68,247
Cash Flows from Non Capital Related Financing Activities	(40, 400)		(2 < 0.40)
Transfers from/to Other Funds	 (40,429)		(36,949)
Net Cash Flows Provided (Used) by Non Capital Related	(40, 400)		(26.040)
Financing Activities	 (40,429)		(36,949)
Cash Flows from Capital and Related Financing Activities:			
Special Assessments	846,694		_
Principal Payments on Notes and Bonds	(683,673)		_
Interest Expense	(108,238)		_
Net Cash Flows Provided (Used) by Capital and Related	 (100,230)		
Financing Activities	54,783		_
Timuleing Activities	 54,705		
Cash Flows from Investing Activities:			
Earnings on Investments	(38,655)		(144)
Net Cash Flows Provided (Used) by Investing Activities	(38,655)		(144)
Net Increase (Decrease) in Cash and Cash Equivalents	(161,454)		31,154
Cash and Cash Equivalents, July 1, 2014	3,433,151		145,093
Cash and Cash Equivalents, June 30, 2015	\$ 3,271,697	\$	176,247
	 _		
Reconciliation of Net Income to Net Cash Provided (Used) by			
Operating Activities:			
Operating Income (Loss)	\$ (477,386)	\$	40,244
Adjustments to Reconcile Operating Income to Net Cash			
Provided (Used) by Operating Activities:			
Depreciation Expense	340,760		6,560
Deferred (Outflows)/Inflows Related to Pensions	(202)		(404)
(Increase) Decrease in Accounts Receivable	(8,276)		14,940
Increase (Decrease) Compensated Absences Payable	(201)		541
Increase (Decrease) Other Post Employment Benefits Payable	7,087		4,235
Increase (Decrease) in Net Pension Liability	 1,065		2,131
Net Cash Provided by Operating Activities	\$ (137,153)	\$	68,247

#### Town of Shirley, Massachusetts Fiduciary Funds Statement of Net Position June 30, 2015

	Private Purpose <u>Trust</u>	Agency
Assets		
Cash	\$ 331,886	\$ 1,034,160
Total Assets	331,886	 1,034,160
Liabilities		
Current:		
Employees' Withholding Payable	-	42,042
Performance Bonds Payable	-	968,566
Detail Payable	-	(6,195)
Other Liabilities	-	29,747
Total Liabilities		1,034,160
Net Position		
Held In Trust for:		
Other Post Employment Benefits	9,780	-
Other Purposes	322,106	 _
Total Net Position	\$ 331,886	\$ 

#### Town of Shirley, Massachusetts Fiduciary Funds Statement of Changes in Net Position Fiscal Year Ended June 30, 2015

	_	Private Purpose Trust
Additions:		
Employer Contributions	\$	10,000
Earnings on Investments		1,417
Total Additions		11,417
Deductions		
Disbursements		5,000
Change in Net Position		6,417
Net Position: Beginning of the Year		325,469
8		,.0>
Ending of the Year	\$	331,886

#### Town of Shirley, Massachusetts Notes to the Financial Statements June 30, 2015

#### I. Summary of Significant Accounting Policies

The accounting policies of the Town of Shirley, Massachusetts, as reflected in the accompanying financial statements for the year ended June 30, 2015, conform to accounting principles generally accepted in the United States of America for local government units, except as indicated hereafter.

The more significant accounting policies of the Town are summarized below.

#### (A) Reporting Entity

The Town's basic financial statements include the operations of all organizations for which the Board of Selectmen exercises oversight responsibility. Oversight responsibility is demonstrated by financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations and accountability for fiscal matters.

As of July 1, 2011, the school system of the Town of Shirley became part of the Ayer-Shirley Regional School District, a separate and distinct entity. As a result, the financial activity of the School District is not reported in the accompanying financial statements (except for the regional school assessment reported in the general fund). Prior to the regionalization, state education aid revenues were received and reported in the Town's general fund. Additionally, revenues and expenditures related to education grants, revolving and other special revenue funds were previously accounted for and reported in the Town's non major funds. As of July 1, 2011 those revenues and expenditures are received and spent by the Ayer-Shirley Regional School District. Currently, the Town of Shirley receives an annual member assessment and pays it from the general fund as it becomes due throughout the year.

Based on the aforementioned oversight criteria, the Town was the only entity included in the accompanying basic financial statements.

#### (B) Government-wide and fund financial statements

#### Government-Wide Financial Statements

The **government-wide financial statements** (i.e., the **statement of net position** and the **statement of activities**) report information on all of the non-fiduciary activities of the primary government and its component units. For the most part, the effect of the interfund activity has been removed from these statements. Government activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

#### Fund Financial Statements

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

#### Major Fund Criteria

Major funds must be reported if the following criteria are met:

- If the total assets and deferred outflows, liabilities and deferred inflows, revenues, or expenditures/expenses of an individual governmental or enterprise fund are at least 10% of the corresponding element (assets, liabilities, etc.) for all funds of that category or type (total governmental or total enterprise funds), and
- If the total assets and deferred outflows, liabilities and deferred inflows, revenues, or expenditures/expenses of the individual governmental fund or enterprise fund are at least 5% of the corresponding element for all governmental and enterprise funds combined.

Additionally, any other governmental or enterprise fund that management believes is particularly significant to the basic financial statements may be reported as a major fund.

#### (C) Measurement Focus, Basis of Accounting, and Financial Statement Presentation

#### Government-Wide Financial Statements

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the enterprise fund and the fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

#### Fund Financial Statements

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. These revenues are recognized when they become measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Primary sources of revenue considered susceptible to accrual consist principally of real estate and personal property taxes, motor vehicle excise taxes, amounts due under grants, charges for services and investment income.

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Exceptions to this general rule include: (1) accumulated vacation, accumulated sick pay, and other employee amounts which are not to be liquidated from expendable and available resources; and (2) debt service expenditures which are recognized when due.

The Town reports the following major governmental fund:

<u>General Fund</u> – This is the Town's general operating fund. It accounts for all financial resources of the general government except those required to be accounting for in another fund.

The nonmajor governmental funds consist of other special revenue, capital projects and permanent funds that are aggregated and presented in the nonmajor governmental funds column on the

governmental funds financial statements. The following types are funds are included in the nonmajor category:

The *special revenue fund* is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than permanent funds or capital projects.

The *capital projects fund* is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets of the governmental funds.

The *permanent fund* is primarily used to account for and report financial resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the governmental programs.

Proprietary fund financial statements are reported using the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded when the liabilities are incurred.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the proprietary funds principal ongoing operations. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

The Town reports the following major proprietary fund:

**Sewer Fund** – This fund is used to account for the activities related to the sewer system.

In addition, the Town utilizes proprietary funds to account for its ambulance service and the trash collection operations.

Fiduciary fund financial statements are reported using the flow of economic resources measurement focus and use the accrual basis of accounting. Fiduciary funds are used to account for assets held in a trustee capacity for others that cannot be used to support the governmental programs.

The following fiduciary fund types are reported:

The private-purpose trust fund is used to account for trust arrangements that exclusively benefit individuals, private organizations, or other governments. Some of these trusts have donor restrictions and trustee policies that do not allow the endowment portion to be spent. The Town maintains a private purpose trust fund for several charitable trusts funds and an other Post Employment Benefits trust fund.

The agency fund is used to account for assets held in a purely custodial capacity.

#### (D) Assets/Deferred Outflows, Liabilities/Deferred Inflows and Net Position or Equity

#### i Deposits and Investments

The Town's cash and cash equivalents are considered to be demand deposits and short term investments with original maturities of three months or less from the date of acquisition.

State and local statutes place certain limitations on the nature of deposits and investments available to the Town. Deposits (including demand deposits, term deposits and certificates of deposit) in any one financial institution may not exceed certain prescribed levels without collateralization by the financial institutions involved. Investments can also be made in

securities issued by or unconditionally guaranteed by the U.S. government or agencies that have a maturity of less than one year from the date of purchase, repurchase agreements guaranteed by such securities with maturity dates of no more than 90 days from the date of purchase, and units in the Massachusetts Municipal Depository Trust ('MMDT").

Certain governmental funds (primarily trust funds) have broader investment powers which allow for investments in common stocks, corporate bonds and other types of investments.

#### ii Property Taxes

The Town's fiscal year runs from July 1 to June 30. Taxes are levied to the owner of record on the preceding January 1. The Town bills property taxes on a quarterly basis. Quarterly payments are due on August 1, November 1, February 1 and May 1. Property taxes attach as enforceable liens on property as of July 1 of the next fiscal year.

The Town is permitted under state law to levy property taxes up to 2.5% of the full and fair cash value of the Town's property. In addition, the law limits the amount by which the property tax levy can be increased to 2.5% of the preceding year's levy plus any new growth. Debt exclusions, capital exclusions and overrides of Proposition 2 ½ may be approved by a vote of the Town.

#### iii Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the Town as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives is not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Property, plant, and equipment of the primary government is depreciated using the straight line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings	40
Infrastructure	40-50
Vehicles	5-10
Other Equipment	10
Office Equipment	5

#### iv. <u>Deferred Outflows/Inflows of Resources</u>

In addition to assets, the statement of net position and the balance sheet will sometimes report a separate section for **deferred outflows** of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/ expenditure) until then.

In addition to liabilities, the statement of net position and the balance sheet will sometimes report a separate section for **deferred inflows** of resources. This separate financial statement element,

deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time.

The Town's fund financial statements (balance sheet) reflect deferred inflows of resources for revenues that do not meet the "available" criteria and for property taxes paid in advance. The government wide financial statements (statement of net position) includes deferred inflows of resources for property taxes paid in advance and deferred outflows of net position related to the calculation of the net pension liability.

#### v. Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Middlesex County Retirement System and additions to/deductions from the System's fiduciary net position have been determined on the same basis as they are reported by the System. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

#### vi. Net Position and Fund Equity

#### **Government-Wide Financial Statements (Net Position)**

Net position represents the difference between assets/deferred outflows and liabilities/deferred inflows.

Net position reported as "net investment in capital assets" includes capital assets, net of accumulated depreciation, less the principal balance of outstanding debt used to acquire capital assets. Unspent proceeds of capital related debt are not considered to be debt used to acquire capital assets.

Net position is reported as restricted when there is an externally imposed restriction on its use or it is limited by enabling legislation.

#### Fund Financial Statements (Fund Balances)

Fund balance for governmental funds is reported in classifications that comprise a hierarchy based primarily on the extent to which the government is bound to the constraints on the specific purposes for which the amounts in those funds can be spent.

GASB 54 requires that the Town report fund balance amounts within one of the fund balance categories list below.

- 1.Nonspendable, includes amounts that cannot be spent because they are (a) not in spendable form (such as fund balance associated with inventories) or are (b) legally or contractually required to stay intact (i.e. corpus of a permanent trust fund),
- 2. **Restricted**, constraints are placed on the use of resources that can be spent only for specific purposes. The constraints are either (a) imposed by creditors, grantors or contributors, or (b) imposed by law through constitutional provisions or through enabling legislation,
- 3. **Committed**, includes amounts that can be used only for the specific purposes determined by a formal action of Town meeting (the Town's highest level of decision-making authority). Committed fund balance cannot be used for any other purpose unless the same formal action (i.e. Town meeting vote) that was taken to commit the fund balance is taken to uncommit it or commit it for another purpose,

- 4. **Assigned**, intended (by the Board of Selectmen, Town Administrator or Town Accountant) to be used by the government for specific purposes, but does not meet the criteria to be classified as restricted or committed, and
- 5. **Unassigned**, the residual classification for the government's general fund and includes all spendable amounts not contained in the restricted, committed or assigned categories.

The Town has not formally adopted a policy for its use of unrestricted fund balance. Therefore, in accordance with GASB 54, it is considered that committed amounts would be reduced first, followed by assigned amounts, and then unassigned amounts when expenditures are incurred for purposes for which any of the unrestricted fund balance classifications could be used.

#### Details of Fund Balance Classifications

The following schedule shows the detail of the fund balance classifications displayed in the aggregate on the Town's balance sheet.

	Non Major General Fund Funds		Total
Fund Balances:		' <del></del>	<u> </u>
Nonspendable:			
Education	\$ -	\$ 10,000	\$ 10,000
Highways and Public Works	· -	147,371	147,371
Culture and Recreation	-	729	729
Total Nonspendable:	-	158,100	158,100
Restricted for:			
General Government	-	177,835	177,835
Public Safety	-	426	426
Education	-	80,622	80,622
Highways and Public Works	-	44,115	44,115
Human Services	-	90,051	90,051
Culture and Recreation	-	110,341	110,341
Debt Service	147,031		147,031
Total Restricted:	147,031	503,390	650,421
Committed to:			
General Government	174,845	26,591	201,436
Public Safety	1,533	542	2,075
Highways and Public Works	57,700	5,500	63,200
Culture and Recreation	-	608	608
Capital Stabilization	464,439	-	464,439
Total Committed:	698,517	33,241	731,758
Assigned to:			
General Government	16,392	-	16,392
Public Safety	1,667	-	1,667
Highways and Public Works	1,357	-	1,357
Human Services	287	-	287
Culture and Recreation	9	-	9
Fund Subsequent Year's Budget	38,135		38,135
Total Assigned:	57,847		57,847
Unassigned	2,187,207	(529,514)	1,657,693
<b>Total Fund Balances:</b>	\$ 3,090,602	\$ 165,217	\$ 3,255,819

#### Stabilization Fund

The Town has established a stabilization fund in accordance with Massachusetts General Laws Chapter 40 Section 5B. That section of the law stipulates that "cities, towns and districts may appropriate in any year an amount not exceeding, in the aggregate, 10 per cent of the amount raised in the preceding fiscal year by taxation of real estate and tangible personal property or such larger amount as may be approved by the director of accounts. The aggregate amount in such funds at any time shall not exceed 10 per cent of the equalized valuation of the city or town as defined in section 1 of chapter 44. Any interest shall be added to and become part of the fund".

"The treasurer shall be the custodian of all such funds and may deposit the proceeds in national banks or invest the proceeds by deposit in savings banks, co-operative banks or trust companies organized under the laws of the commonwealth, or invest the same in such securities as are legal for the investment of funds of savings banks under the laws of the commonwealth or in federal savings and loans associations situated in the commonwealth".

"At the time of creating any such fund the city, town or district shall specify, and at any later time may alter, the purpose of the fund, which may be for any lawful purpose, including without limitation an approved school project under chapter 70B or any other purpose for which the city, town or district may lawfully borrow money. Such specification and any such alteration of purpose, and any appropriation of funds into or out of any such fund, shall be approved by two-thirds vote, except as provided in paragraph (g) of section 21C of chapter 59 for a majority referendum vote. Subject to said section 21C, in a town or district any such vote shall be taken at an annual or special town meeting and in a city any such vote shall be taken by city council".

As of June 30, 2015, the Town's stabilization fund had a balance of \$1,049,310. The stabilization fund is reported as a component of unassigned fund balance in the general fund on the Town's balance sheet. Also, the Town's capital stabilization fund had a balance of \$464,439. The capital stabilization fund is reported as a component of committed fund balance in the general fund on the Town's balance sheet.

#### vii. Compensated Absences

The liabilities for compensated absences reported in the government-wide and proprietary fund statements consist of unpaid, accumulated annual vacation and sick leave benefits.

#### viii. Long-Term Obligations

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities.

In the fund financial statements, governmental fund types recognize bond premiums and discounts during the current period. The face amount of debt issued is reported as other financing sources. Issuance costs are reported as debt service expenditures.

#### ix. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### x. Warrants Payable

The balance in this account consists of those warrants approved by the Selectmen for payment between July 1, 2015 and July 15, 2015. These warrants have been recorded as expenditures

during the fiscal year ended June 30, 2015 and the corresponding credit is to the account entitled warrants payable.

#### xi. Total Column

#### Government-Wide Financial Statements

The total column presented on the government-wide financial statements represents consolidated financial information.

#### Fund Financial Statements

The total column on the fund financial statements is presented only to facilitate financial analysis. Data in this column is not the equivalent of consolidated financial information.

#### II Stewardship, Compliance and Accountability

#### (A) Budgetary Information

#### i General Budget Policies

Budget requests are prepared by the various Town departments and submitted to the Selectmen and Finance Committee for review during January, February and March of each year. The Selectmen and Finance Committee have until June, which is when the annual Town meeting is held, to make any changes to the departments' requests. After approval of the budget at the annual Town meeting, the tax recapitulation (recap) sheet is prepared. During this process the property tax rate is determined and the recap sheet is sent to the Department of Revenue for approval.

Encumbrance accounting is utilized when purchase orders, contracts or other commitments for purchases are recorded in order to reserve that portion of the applicable appropriations.

#### ii Budget Basis of Accounting

The final budget appearing in the required supplementary information section of the financial statements is taken from the Town's annual recap sheet and includes those amounts which pertain to fiscal 2015 adjusted for any special Town meeting votes applicable to fiscal 2015 and reserve fund transfers authorized by the Finance Committee.

The following reconciliation summarizes the differences between the budget basis and the Generally Accepted Accounting Principles basis (fund financial statement) for the year ended June 30, 2015.

	Revenues
As Reported Budget Basis	\$ 12,469,916
Adjustments:	
Sixty Day Property Tax Accrual - Net	(68,178)
Earnings on Investments from Stabilization Fund	61,659
As Reported Fund Financial Statement	\$ 12,463,397

	<u>E</u>	<u>xpenditures</u>
As Reported Budget Basis	\$	12,298,548
Adjustments:		
July 1, 2014 Encumbrances		281,652
June 30, 2015 Encumbrances		(253,790)
Paydown of BAN classified as Debt Expense - Budget Basis		(81,553)
Transfer to OPEB Trust is an Employee Benefits expense (GAAP)		10,000
As Reported Fund Financial Statement	\$	12,254,857

#### III Detailed Notes on All Funds

#### A. <u>Deposits</u>

#### Custodial Credit Risk - Deposits

Custodial credit risk is the risk that in the event of a bank failure, the Town's deposits may not be returned to it. The Town does not have a formal deposit policy for custodial credit risk. As of June 30, 2015, \$242,662 of the Town's bank balance of \$4,859,171 was exposed to credit risk.

#### **Investments**

As of June 30, 2015, the Town had the following investments and maturities.

			Investment Maturities (in Years)				ırs)	
Investment Type	<u>I</u>	Fair Value		Less Than 1		<u>1-5</u>		<u>6-10</u>
<b>Debt Related Securities:</b>								
U. S. Government Obligations	\$	1,860,444	\$	-	\$	1,860,444	\$	-
Certificate Deposits		707,797		507,625		200,172		-
Corporate Bonds		530,262				530,262		_
Total		3,098,503	\$	507,625	\$	2,590,878	\$	
Other Investments:								
Money Market Funds		110,292						
Mutual Funds		435,032						
Equities		1,210,279						
Mass. Municipal Depository Trust		39,239						
<b>Total Other Investments</b>		1,794,842						
Total Investments	\$	4,893,345						

#### Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The Town does not have a formal policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

#### Credit Risk

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The Commonwealth of Massachusetts has an investment "legal list" that the Town follows. However, the Town does not have its own formal policy relating to credit risk.

#### Concentration of Credit Risk

Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investment in a single issuer. The Town does not have a formal policy that limits the amount it may invest in a single issuer.

#### B. Capital Assets

Capital asset activity for the year ended June 30, 2015 was as follows:

	Beginning					Ending
Government Activities:	<b>Balance</b>	A	Additions	Re	ductions	<b>Balance</b>
Land	\$ 5,575,404	\$	-	\$	(742)	\$ 5,574,662
Construction in Progress	4,769		-		(4,769)	-
Total Capital Assets Not Being Depreciated	5,580,173		-		(5,511)	5,574,662
Assets Being Depreciated:						
Buildings	25,056,239		_		-	25,056,239
Improvements Other Than Buildings	775,993		_		-	775,993
Infrastructure	6,720,941		191,800		-	6,912,741
Equipment	1,616,287		18,768		(5,000)	1,630,055
Vehicles	2,450,237		191,692		(41,332)	2,600,597
Other	138,350		-		-	138,350
Total Capital Assets Being Depreciated	36,758,047		402,260		(46,332)	37,113,975
Less Accumulated Depreciation for:						
Buildings	(8,424,921)		(647,295)		-	(9,072,216)
Improvements Other Than Buildings	(396,775)		(54,241)		-	(451,016)
Infrastructure	(4,425,023)		(88,452)		-	(4,513,475)
Equipment	(1,371,266)		(54,283)		5,000	(1,420,549)
Vehicles	(1,957,722)		(120,640)		41,332	(2,037,030)
Other	(138,350)		_		-	(138,350)
Total Accumulated Depreciation	(16,714,057)		(964,911)		46,332	(17,632,636)
Capital Assets Being Depreciated, Net	20,043,990		(562,651)			 19,481,339
Governmental Activities Capital Assets, Net	\$ 25,624,163	\$	(562,651)	\$	(5,511)	\$ 25,056,001

Depreciation expense was charged to functions as follows:

Government Activities:	
General Government	\$ 139,779
Public Safety	109,430
Education	465,086
Highways and Public Works	188,114
Human Services	5,996
Culture and Recreation	56,506
Total Governmental Activities Depreciation Expense	\$ 964,911

#### B. Capital Assets (Continued)

-	Beginning				Ending
	<b>Balance</b>	Additions	Redu	<u>ictions</u>	<b>Balance</b>
Business-Type Activities:					
Land	\$ 29,989	\$ -	\$		\$ 29,989
Total Capital Assets not Being Depreciated	29,989				29,989
Assets Being Depreciated:					
Infrastructure	17,016,060	23,000		-	17,039,060
Equipment	62,000	-		-	62,000
Other	187,631	_		-	187,631
Total Capital Assets Being Depreciated	17,265,691	23,000			17,288,691
Less Accumulated Depreciation for:					
Infrastructure	(4,240,198)	(340,761)		-	(4,580,959)
Equipment	(60,800)	(1,200)		-	(62,000)
Vehicles	(182,269)	(5,361)		-	(187,630)
Total Accumulated Depreciation	(4,483,267)	(347,322)		-	(4,830,589)
Capital Assets Being Depreciated, Net	 12,782,424	(324,322)	<u> </u>		 12,458,102
Business-Type Activities Capital Assets, Net	\$ 12,812,413	\$ (324,322)	\$		\$ 12,488,091

Depreciation expense was charged to functions as follows:

Business-type Activities:

#### C. <u>Accounts Receivable</u>

The accounts receivable on the combined balance sheet are listed below by levy.

#### **Governmental Activities**

Property Taxes Receivable:

Real Estate Taxes		
2015	\$ 129,124	
2014	21,732	
2013	6,496	
2012	2,636	
2011	1,818	
2010	1,239	
2009	1,077	
2008	1,145	
2007	1,039	
2006 & Prior	2,710	
Clause 41A Real Estate	5,467	
Supplemental Real Estate	5,966	
Rollback Taxes	1,392	
Total Real Estate Taxes		\$ 181,841

#### C. Accounts Receivable (Continued)

Personal Property Taxes 2015 2014 2013 2012 2008 2007 & Prior Total Personal Property Taxes	3,705 1,634 50 29 133 212	5,763	-	
Total Property Taxes Receivable			\$	187,604
Tax Liens Receivable			\$	771,619
Excise Taxes Receivable:				
Motor Vehicle Excise Taxes 2015 2014 2013 2012 2011 2010 2009 2008 & Prior Total Excise Taxes Receivable  Intergovernmental: Commonwealth of Massachusetts - for Highway Projects Federal Emergency Management Agency Various State Grants Total Intergovernmental		\$ \$55,546 15,763 6,551 3,681 3,573 2,795 107 658 825,114 20,820 37,537	- - - - - - -	88,674 883,471
Septic Loan Receivable:				
Septic Repair Loan			\$	110,407
Other Receivable: Health Insurance Premium			<u>\$</u>	9,212
<b>Business Type Activities</b>				
Sewer Tax Liens			\$	14,255

#### C. Accounts Receivable (Continued)

Special Assessments:		
Current:		
Betterments Added to Taxes 2015	\$13,340	
Betterments Added to Taxes 2014	\$4,970	
Betterments Added to Taxes 2013 & Prior	942	
Committed Interest Added to Taxes 2015	2,725	
Committed Interest Added to Taxes 2014	914	
Committed Interest Added to Taxes 2013	313	
Committed Interest Added to Taxes 2012 & Prior	2,103	
Sewer Privilege Fee	9,375	
Total Current Special Assessments		\$ 34,682
	,	
Special Assessments Liens		
Sewer Betterment Liens		\$ 123,712
	,	
User Charges:		
Sewer	\$237,407	
Ambulance	28,908	
Total User Charges		\$ 266,315
	,	
Sewer Liens:		
Utility Liens Added to Taxes		\$ 2,182
	•	
Noncurrent:		
Special Assessments:		
Chapter Land	\$93,750	
Senior Deferral of Sewer Assessments	56,250	
Apportioned Sewer Betterments Not Yet Due	5,689,906	
Total Non Current Special Assessments		\$ 5,839,906

#### D. Debt

#### i Short Term Debt

The Town had the following bond anticipation notes payable outstanding as of June 30, 2015 as follows:

		Balance				Balance		
	I	Beginning				End	Interest	Maturity
<u>Purpose</u>		of Year	<u>Issued</u>		Redeemed	of Year	Rate	<u>Date</u>
Governmental Activities:								
Bond Anticipation Notes								
Hazen Memorial Carpet Replacement	\$	35,000	\$ -	\$	35,000	\$ -	0.55%	6/17/2016
Shaker Road Bridge Repair		86,476	-		86,476	-	0.55%	6/17/2016
CTH Exterior Improvement		21,632	-		21,632	-	0.55%	6/17/2016
School Building Control System Upgrade		19,666	11,038		19,666	11,038	0.55%	6/17/2016
Technical Upgrades		24,552	3,332		24,552	3,332	0.55%	6/17/2016
Septic Loan Program		-	51,924		-	51,924		
Energy Performance Contract		570,873	 525,379	_	570,873	 525,379	0.55%	2/10/2016
Total Notes Payable Governmental Activities	\$	758,199	\$ 591,673	\$	758,199	\$ 591,673		

#### ii Long Term Debt

The Town issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities and other authorized purposes. General obligation bonds have been issued for both governmental and business-type activities. General obligation bonds are direct obligations and pledge the full faith and credit of the government. These bonds generally are issued as serial bonds with equal amounts of principal maturing each year with maturities that range from 5 to 30 years. General obligation bonds outstanding at June 30, 2015 are as follows:

#### (a) General Obligation Bonds Outstanding at June 30, 2015

Governmental Activities:	Fiscal Year		Original	Interest Rates	Fiscal Year	Balance			Balance
General Obligation Bond	Sale Date	]	Borrowing	to Maturities	Final Maturity	July 1, 2014	<u>Issued</u>	Redeemed	June 30, 2015
Library Construction	1997	\$	1,045,000	3.00%	2016	\$ 90,000	\$ - 5	\$ (50,000)	\$ 40,000
Capital Plan Issue #1	2000		1,295,000	2.50%	2015	50,000	-	(50,000)	-
Capital Plan Issue #3	2006		5,404,000	4.00%	2026	2,890,000	-	(275,000)	2,615,000
MWPAT - Septic Loan	2007		29,492	0.00%	2025	17,995	-	(1,642)	16,353
Townsend Road Construction	2012		103,018	2.75%	2017	61,810	-	(20,604)	41,206
Capital Plan Issue # 2	2013		378,854	3.00%	2018	248,366	-	(65,225)	183,141
MWPAT - Septic Loan	2013		72,661	0.00%	2033	69,027	-	(3,634)	65,393
Town Hall Building Remodeling	2015		20,279	4.90%	2030	-	20,279	-	20,279
Library Carpet	2015		35,000	4.90%	2030	-	35,000	-	35,000
DPW Truck	2015		154,342	4.90%	2030	-	154,342	-	154,342
Bridge Reconstruction	2015		81,618	4.90%	2030		 81,618		81,618
				Total Gover	nmental Activities	\$ 3,427,198	\$ 291,239	\$ (466,105)	\$ 3,252,332

#### D. <u>Debt</u>

Business Type Activities:	Fiscal Year	Original	Interest Rates		Balance			Balance
General Obligation Bond	Sale Date	Borrowing	to Maturities	Final Maturity	July 1, 2014	<u>Issued</u>	Redeemed	June 30, 2015
WPAT Loan 98-131	2001	\$ 1,382,561	2.00%	2021	\$ 605,000 \$	- \$	(80,000)	\$ 525,000
WPAT Loan 99-32	2001	6,272,676	2.00%	2021	2,740,000	-	(355,000)	2,385,000
WPAT Loan 00-12	2001	6,996,346	2.00%	2021	2,856,458	-	(374,004)	2,482,454
WPAT Loan 00-12A	2002	680,333	2.00%	2021	295,000	-	(40,000)	255,000
Refunding Capital Plan Issue # 2	2006	516,000	3.00%	2018	300,000	-	(25,000)	275,000
Refunding Capital Plan Issue # 2	2013	222,650	3.00%	2018	152,138	-	(35,275)	116,863
Capital Plan Issue #3	2013	5,996	4.00%	2018	3,996	<u> </u>	(1,000)	2,996
			Total Busine	ess Type Activities	\$ 6,952,592 \$	- \$	(910,279)	\$ 6,042,313

#### (b) Summary of Debt Service Requirements to Maturity

		Governmental			Business-type				Total		
		Acti	vitie	<u>s</u>	Activities				Primary Government		
Fiscal Year Ended		<b>Principal</b>		Interest	<b>Principal</b>		Interest		<b>Principal</b>		Interest
2016	\$	425,548	\$	122,807	\$ 934,140	\$	281,254	\$	1,359,688	\$	404,061
2017		377,258		108,390	966,446		230,888		1,343,704		339,278
2018		350,714		95,157	991,737		178,015		1,342,451		273,172
2019		294,721		82,535	985,755		127,500		1,280,476		210,035
2020		275,721		71,457	1,008,780		81,221		1,284,501		152,678
2021-2025		1,202,850		204,839	1,130,055		46,765		2,332,905		251,604
2026-2030		314,620		22,419	25,400		1,041		340,020		23,460
2031-2035		10,900			 			_	10,900		<u>-</u>
	Total \$	3,252,332	\$	707,604	\$ 6,042,313	\$	946,684	\$	9,294,645	\$	1,654,288

#### D. Debt

#### (c) Bond Authorizations

Long-term debt authorizations voted by the Town which have not been issued or rescinded as of June 30, 2015, are as follows:

Date Authorized	<u>Project</u>	<b>Amount</b>
June 14, 2004	Title V - Sewer	\$327,339
June 12, 2006	CTH Exterior Paint	662
June 12, 2006	Middle School Century System Upgrade	11,038
June 11, 2007	Town Wide Technology Upgrade	3,332
November 13, 2007	Culvert Repair Townsend Road	3,000
December 13, 2010	Shaker Road Bridge Repair	262,579
August 5, 2013	Energy Performance Contracting	<u>525,379</u>
	Total	\$1,133,329

#### (d) Subsidies through the Massachusetts Water Pollution Abatement Trust

The Massachusetts Water Pollution Abatement Trust was created by Chapter 275 of the Acts of 1989 to implement the State Revolving Fund Program (SRF) contemplated by the Title VI of the Federal Clean Water Act.

The Trust administers a SRF program which includes both a federal and state capitalized revolving fund. Loans are made from the fund to local governmental units to finance the costs of eligible water pollution abatement programs.

Local governments obtain financing through the SRF and receive subsidies but are obligated for the entire amount of the debt. Subsidies which will be utilized to offset debt service costs disclosed in the summary above are noted below:

		<u>SRF</u>
2016	\$	431,048
2017		408,549
2018		385,200
2019		362,547
2020		340,831
2021		305,751
Total Subsidies	\$ 2	2,233,925
•		

iii Changes in the government's long-term liabilities for the year ended June 30, 2015 are as follows:

		Balance				Balance	Current
	J	uly 1, 2014	Additions	Reductions	Ju	ine 30, 2015	Portion
<b>Governmental Activities</b>							
Bonds Payable	\$	3,427,198	\$ 291,239	\$ (466,105)	\$	3,252,332	\$ 425,548
Compensated Absences		80,978	60,985	(56,685)		85,278	59,695
Landfill Closure Payable		137,110		(8,255)		128,855	8,380
Net Pension Liability		8,249,326	756,889	(636,157)		8,370,058	-
Other Post Employment Benefits		1,601,285	 104,393	 <u>-</u>		1,705,678	 
Total Governmental Activities	\$	13,495,897	\$ 1,213,506	\$ (1,167,202)	\$	13,542,201	\$ 493,623
<b>Business Type Activities</b>							
Bonds Payable	\$	6,952,592	\$ -	\$ (910,279)	\$	6,042,313	\$ 934,140
Compensated Absences		1,584	1,605	(1,267)		1,922	1,345
Net Pension Liability		176,952	16,236	(13,646)		179,542	-
Other Post Employment Benefits		49,185	11,322			60,507	<u> </u>
Total Business Type Activities	\$	7,180,313	\$ 29,163	\$ (925,192)	\$	6,284,284	\$ 935,485

#### E. Interfund Transfers

The accompanying financial statements reflect transactions between the various funds. These transactions represent operating transfers and do not constitute revenues or expenditures of the funds. Operating transfers made during the year were as follows:

	Transfer In		Tra	nsfer (Out)	<u>Total</u>		
General	\$	129,111	\$	(84,571)	\$	44,540	
Non-Major Governmental		81,553		(48,715)		32,838	
Enterprise		3,018		(80,396)		(77,378)	
Total	\$	213,682	\$	(213,682)	\$	-	

#### **IV** Other Information

#### A. Pension Plans

#### a. General Information about the Pension Plan

#### Plan Description

The Town provides pension benefits to eligible employees by contributing to the Middlesex County Retirement System, a cost sharing multiple-employer defined benefit pension plan administered by the Middlesex County Retirement System. The System is administered by a five member board on behalf of all eligible current employees and retirees. The system provides retirement benefits, cost of living adjustments, disability benefits and death benefits.

The system is a member of the Massachusetts Contributory Retirement System and is governed by Chapter 32 of the Massachusetts General Laws (M.G.L.). The authority to establish and amend benefit provisions requires a statutory change to Chapter 32. The Middlesex County Retirement System issues a stand-alone financial report that is available to the public at: <a href="http://www.middlesexretirement.org/MCRS%20Final%20Audit%20Report%2012-31-14%20Financial%20Statements%20and%20GASB%2068.pdf">http://www.middlesexretirement.org/MCRS%20Final%20Audit%20Report%2012-31-14%20Financial%20Statements%20and%20GASB%2068.pdf</a> or by writing to the Middlesex County Retirement System, 25 Linnell Circle, P.O. Box 160, Billerica, Massachusetts 01865.

#### Benefits Provided

The Middlesex County Retirement System provides retirement, disability and death benefits as detailed below:

#### Retirement Benefits

Employees covered by the Contributory Retirement Law are classified into one of four groups depending on job classification. Group 1 comprises most positions in state and local government. It is the general category of public employees. Group 4 comprises mainly police and firefighters. Group 2 is for other specified hazardous occupations. (Officers and inspectors of the State Police are classified as Group 3.)

For employees hired prior to April 2, 2012, the annual amount of the retirement allowance is based on the member's final three-year average salary multiplied by the number of years and

full months of creditable service at the time of retirement and multiplied by a percentage according to the table below based on the age of the member at retirement.

Benefit %	Group 1	Group 2	Group 4
	<u>H</u>	lired on or before April 1 20	<u> </u>
2.50%	65+	60+	55+
2.40%	64	59	54
2.30%	63	58	53
2.20%	62	57	52
2.10%	61	56	51
2.00%	60	55	50
1.90%	59	N/A	49
1.80%	58	N/A	48
1.70%	57	N/A	47
1.60%	56	N/A	46
1.50%	55	N/A	45

For employees hired on April 2, 2012 or later, the annual amount of the retirement allowance is based on the member's final five-year average salary multiplied by the number of years and full months of creditable service at the time of retirement and multiplied by a percentage according to the tables below based on the age of the member at retirement:

Benefit %	Group 1	Group 2	Group 4
		Hired after April 1 2012	
2.50%	67+	62+	57+
2.35%	66	61	56
2.20%	65	60	55
2.05%	64	59	54
1.90%	63	58	53
1.75%	62	57	52
1.60%	61	56	51
1.45%	60	55	50

For all employees, the maximum annual amount of the retirement allowance is 80 percent of the member's final average salary. Any member who is a veteran also receives an additional yearly retirement allowance of \$15 per year of creditable service, not exceeding \$300. The veteran allowance is paid in addition to the 80 percent maximum.

#### Retirement Benefits - Superannuation

Members of Group 1, 2 or 4 hired prior to April 2, 2012 may retire upon the attainment of age 55. For retirement at ages below 55, twenty years of creditable service is required.

Members hired prior to April 2, 2012 who terminate before age 55 with ten or more years of creditable service are eligible for a retirement allowance upon the attainment of age 55 (provided they have not withdrawn their accumulated deductions from the Annuity Savings Fund of the System).

Members of Group 1 hired April 2, 2012 or later may retire upon the attainment of age 60. Members of Group 2 or 4 hired April 2, 2012 or later may retire upon the attainment of age 55.

Members hired April 2, 2012 or later who terminate before age 55 (60 for members of Group 1) with ten or more years of creditable service are eligible for a retirement allowance upon the attainment of age 55 (60 for members of Group 1) provided they have not withdrawn their accumulated deductions from the Annuity Savings Fund of the System.

#### Ordinary Disability Benefits

A member who is unable to perform his or her job due to a non-occupational disability will receive a retirement allowance if he or she has ten or more years of creditable service and has not reached age 55. The annual amount of such allowance shall be determined as if the member retired for superannuation at age 55 (age 60 for Group 1 members hired on or after April 2, 2012), based on the amount of creditable service at the date of disability. For veterans, there is a minimum benefit of 50 percent of the member's most recent year's pay plus an annuity based on his or her own contributions.

#### Accidental Disability Benefit

For a job-connected disability, the benefit is 72 percent of the member's most recent annual pay plus an annuity based on his or her own contributions, plus additional amounts for surviving children. Benefits are capped at 75 percent of annual rate of regular compensation for employees who become members after January 1, 1988.

#### Death Benefits

In general, the beneficiary of an employee who dies in active service will receive a refund of the employee's own contributions. Alternatively, if the employee were eligible to retire on the date of death, a spouse's benefit will be paid equal to the amount the employee would have received under Option C. The surviving spouse of a member who dies with two or more years of credited service has the option of a refund of the employee's contributions or a monthly benefit regardless of eligibility to retire, if they were married for at least one year. There is also a minimum widow's pension of \$500 per month, and there are additional amounts for surviving children.

If an employee's death is job-connected, the spouse will receive 72 percent of the member's most recent annual pay, in addition to a refund of the member's accumulated deductions, plus additional amounts for surviving children. However, in accordance with Section 100 of Chapter 32, the surviving spouse of a police officer, firefighter or corrections officer who is killed in the line of duty will be eligible to receive an annual benefit equal to the maximum salary held by the member at the time of death. Upon the death of a job-connected disability retiree who retired prior to November 7, 1996 and could not elect an Option C benefit, a surviving spouse will receive an allowance of \$9,000 per year if the member dies for a reason unrelated to cause of disability.

#### **Contributions**

Active members of the Middlesex County Retirement System contribute either 5%, 7%, 8% or 9% of their gross regular compensation depending on the date upon which their membership began. An additional 2% is required from employees for earnings in excess of \$30,000. The Town is required to pay an actuarially determined rate. The contribution requirement of plan members is determined by M.G.L. Chapter 32. The contribution requirements are established by and may be amended by the Middlesex County Retirement System with the approval of the Public Employee Retirement Administration Commission.

The Town's contractually required contribution rate for the year ended June 30, 2015 was 33.5% of covered payroll, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. Contributions to the pension plan from the Town were \$649,803 for the year ending June 30, 2015.

#### b. <u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred</u> Inflows of Resources Related to Pensions

At June 30, 2015, the Town reported a liability of \$8,459,600 for its proportionate share of the net pension liability. The net pension liability was measured as of December 31, 2014, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. Accordingly, update procedures were utilized to roll forward the liability to the measurement date. The Town's proportion of the net pension liability was based on a projection of the Town's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined. At December 31, 2014, the Town's proportion was 0.711686%. Since this is the implementation year of GASB 68 the increase/decrease of its proportion measured as of December 31, 2013 was not calculated.

Chapter 176 of the Acts of 2011 was incorporated in this valuation, which changes many of the benefit features for members hired on or after April 2, 2012. In addition, the COLA base was increased to \$15,000 effective July 1, 2014.

For the year ended June 30, 2015, the Town recognized pension expense of \$773,125. Since the system performs an actuarial valuation bi-annually, there are not reported differences between expected and actual experience or a change of assumptions as of December 31, 2014. Additionally, the changes in proportion and differences between employer contributions and proportionate share of contributions are not presented in the initial year of reporting in accordance with GASB Statements 67, 68 and 71. At June 30, 2015, the Town reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	d Outflows esources	Deferred Inflows of Resources		
Differences between expected and actual experience	\$ -	\$	-	
Change in assumptions	-		-	
Net differences between projected and actual earnings on pension plan investments	-		28,873	
Changes in proportion and differences between contributions and proportionate share of contributions	-		-	
Contributions subsequent to the measurement date				
	\$ 	\$	28,873	
Changes in proportion and differences between contributions and proportionate share of contributions	\$ - - -	\$	-	

Contributions made subsequent to the measurement date (deferred outflows of resources) are recognized as a reduction of the net pension liability in the next fiscal year. The Town did not have any deferred outflows of resources for contributions made subsequent to the measurement date. Other amounts reported as deferred outflows and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30:	Amount
2016	\$ 7,218
2017	\$ 7,218
2018	\$ 7,218
2019	\$ 7.219

#### **Actuarial Assumptions**

The total pension liability as of December 31, 2014 was determined by updating an actuarial valuation as of January 1, 2014, using the following actuarial assumptions, applied to all periods included in the measurement:

Valuation date January 1, 2014

Actuarial Cost Method Entry age normal cost method

**Amortization Method** Prior year's total contribution increased by 6.5% for fiscal year 2016

through fiscal year 2020, and thereafter the remaining unfunded liability will be amortized on a 4.0% annual increasing basis; ERI Liability

amortized in level payments.

**Remaining Amortization Period** As of July 1, 2014, 5 years remaining for the 2002 ERI liability; 6 years

remaining for the 2003 ERI liability; 8 years remaining for the 2010 ERI

liability and 21 years for the remaining unfunded liability.

**Asset Valuation Method**The difference between the expected return and the actual investment return

on a market value basis is recognized over a five-year period as described by Revenue Procedure 2000-40. Asset value is adjusted to be within 20% of market

value.

**Investment rate of return** 7.875% (8% in previous valuation)

**Discount Rate** 7.875% (previously 8.0%)

**Inflation** 4.00%

Projected Salary Increases Years of

i cars or			
<u>Service</u>	Group 1	Group 2	Group 4
0	6.00%	6.00%	7.00%
1	5.50%	5.50%	6.50%
2	5.50%	5.50%	6.00%
3	5.25%	5.25%	5.75%
4	5.25%	5.25%	5.25%
5	4.75%	4.75%	5.25%
6	4.75%	4.75%	4.75%
7	4.50%	4.50%	4.75%
8	4.50%	4.50%	4.75%
9+	4.25%	4.50%	4.75%

Cost of Living Adjustments

3.00% of first \$14,000

#### Mortality Rates were based on the tables noted below:

Healthy:

Pre-Retirement RP-2000 Employee Mortality Table projected 22 years with Scale AA (previously,

projected 12 years with Scale AA)

Post-Retirement RP-2000 Healthy Annuitant Mortality Table projected 17 years with Scale AA

(previously, projected 12 years with Scale AA)

Disabled RP-2000 Healthy Annuitant Mortality Table set forward three years projected

17 years with Scale AA (previously, set forward 2 years and projected 0 years)

In performing the actuarial valuation, various assumptions are made regarding mortality, retirement, disability and withdrawal rates as well as salary increases and investment returns. A comparison of the results of the current valuation and the prior valuation is made to determine how closely actual experience relates to expected. The RP-2000 Employee Mortality Table projected 22 years with Scale AA and the RP-2000 Healthy Annuitant Mortality Table projected 17 years with Scale AA were determined to contain provisions appropriate to reasonably reflect future mortality improvement, based on a review of the mortality experience of the plan.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Target <u>Allocation</u>	Long Term Expected <u>Rate of Return</u>
19.60%	6.60%
15.60%	7.10%
6.50%	9.40%
15.30%	2.20%
8.30%	4.70%
9.90%	4.40%
3.90%	4.40%
0.00%	1.80%
9.80%	3.90%
11.10%	11.70%
100%	
	Allocation  19.60% 15.60% 6.50% 15.30% 8.30% 9.90% 3.90% 0.00% 9.80% 11.10%

#### Rate of Return

The annual money-weighted rate of return on pension plan investments for December 31, 2014 (net of investment expenses) was 7.54%. The money-weighted rate of return expresses investment performance, net of pension plan investment expense, is adjusted for the changing amounts actually invested, measured monthly.

#### Discount Rate

The discount rate used to measure the total pension liability was 7.875% (8.0) % in the previous valuation). The projection of cash flows used to determine the discount rate assumed plan member contributions will be made at the current contribution rate and that the Middlesex County Retirement System contributions will be made at rates equal to the actuarially determined contribution rates. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

### <u>Sensitivity of the Town's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate</u>

The following presents the net pension liability of the Middlesex County Retirement System, calculated using the discount rate of 7.875%, as well as what the Middlesex County Retirement System's net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.875%) or 1-percentage-point higher (8.875%) than the current rate:

1%	Discount	1%
Decrease	Rate	Increase
<u>(6.875%)</u>	<u>(7.875%)</u>	(8.875%)

Town's proportionate share of the Net Pension Liability

\$10,338,273

\$8,459,600

\$7,026,742

#### Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued Middlesex County Retirement System financial report. The System issues a stand-alone financial report is available that can be obtained through the System's website at: <a href="http://www.middlesexretirement.org/MCRS%20Final%20Audit%20Report%2012-31-14%20Financial%20Statements%20and%20GASB%2068.pdf">http://www.middlesexretirement.org/MCRS%20Final%20Audit%20Report%2012-31-14%20Financial%20Statements%20and%20GASB%2068.pdf</a>.

#### B. Other Postemployment Benefits (OPEB) Disclosures – GASB 43 and 45

The Governmental Accounting Standards Board (GASB) issued Statement No. 43 (GASB 43) – "Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans" and Statement No. 45 (GASB 45), "Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions". These statements require the Town to account for and report the value of its future OPEB obligations currently rather than on a pay as you go basis. Certain information that is required to be disclosed by GASB 43 and 45, is noted below. In addition, certain other Required Supplementary Information (RSI), required by GASB 43 and 45, is presented following the notes to the financial statements.

a. **Plan Description.** In addition to providing pension benefits, the Town provides for a portion of health insurance benefits for eligible plan members. Group 1 employees hired before April 2, 2012, are eligible for OPEB benefits at age 55 with 10 years creditable service or any age with 20 years of creditable service. Group 1 employees hired after April 1, 2012, are eligible at age 60 with 10 years of creditable service. Group 4 employees hired before April 2, 2012, are eligible for OPEB benefits at age 55 with 10 years creditable service or any age with 20 years of creditable service. Group 4 employees hired after April 1, 2012, are eligible at age 55 with 10 years of creditable service. Currently there are approximately 40 active employees and 34 retired employees (including beneficiaries and dependents) who are eligible to participate in the plan.

Effective July 1, 2011, employees of the Town of Shirley School System became part of a separate regional school district. As a result, the school employees are not included in the plan membership.

- b. **Funding Policy.** The Town pays 50% of the total premiums for health insurance and 50% of the premiums for a \$2,000 life insurance policy for retirees and their spouses. Benefits paid by the Town are on a pay-as-you-go basis. The contribution requirements of plan members and the Town are established and may be amended from time to time.
- c. **Annual OPEB Cost and OPEB Obligation.** The annual Other Postemployment Benefit (OPEB) cost is calculated based on the Annual Required Contribution (ARC) of the Town, an amount that has been actuarially determined in accordance with the parameters of GASB 43 and 45. The ARC

represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and to amortize any unfunded actuarial liabilities over a period not to exceed thirty years. The following table shows the components of the Town's annual OPEB cost for the fiscal year ended June 30, 2015, the amount actually contributed to the plan, and the Town's Net OPEB Obligation (NOO):

Annual Required Contribution (ARC)	\$294,034
Interest on Net OPEB Obligation	66,019
Adjustment to Annual Required Contribution	(55,016)
Annual OPEB Cost (Expense)	305,037
Contributions Made	(189,322)
Increase in Net OPEB Obligation	115,715
Net OPEB Obligation (NOO)- Beginning of Year	1,650,470
Net OPEB Obligation (NOO)- End of Year	\$1,766,185

The Town's annual OPEB cost, the percentage of the annual OPEB cost contributed to the plan and the net OPEB obligation for recent years are as follows:

		Percentage of	
Fiscal Year	Annual	Annual OPEB	Net OPEB
Ended June 30	OPEB Cost	Cost Contributed	<b>Obligation</b>
2013	\$341,379	67%	\$1,530,930
2014	\$294,235	59%	\$1,650,470
2015	\$305,037	61%	\$1,766,185

d. Funded Status and Funding Progress. As of July 1, 2013, the most recent actuarial valuation date, no funding to the plan has been made. The Actuarial Accrued Liability (AAL) for benefits was \$4,182,196, and the actuarial value of assets was zero, resulting in an Unfunded Actuarial Accrued Liability (UAAL) of \$4,182,196. The decrease in the liability from the prior valuation related to the regionalization of the School System. The actuarial value of the assets as a percentage of the Actuarial Accrued Liability (funded ratio) was 0.0%. The covered payroll as of the valuation date was \$2,019,159 and the UAAL as a percentage of the covered payroll was 207.1%. Subsequent to the most recent valuation date, the Town made contributions to and had earnings in the OPEB trust. The balance in the OPEB trust as of June 30, 2015, was \$9,780. The plan assets are recorded and reported in the Town's fiduciary fund financial statements.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as Required Supplementary Information (RSI) following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

e. **Actuarial Methods and Assumptions.** Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members). The projections consider the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point.

The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the July 1, 2013, actuarial valuation, the projected unit credit method was used. The actuarial assumptions included a 4.0% (same as prior valuation) investment rate of return and an annual healthcare cost trend rate of 7% initially, graded down to an ultimate rate of 5% in year five (the prior study began with 10% and graded down to 5%). The actuarial value of assets is determined using market value. The UAAL is being amortized over a thirty year open amortization period.

#### C. Solid Waste Landfill Closure and Postclosure Care Costs

State and federal regulations require that solid waste landfill closures meet certain standards. Generally accepted accounting principles require recognition of a liability for closure and postclosure costs based on the landfill capacity used to date. The landfill capacity used to date is 100%. Closure date of the landfill was December 31, 1998. The Town estimated the future landfill postclosure care cost and it is disclosed in the government wide financial statements. The potential exists for revisions to the estimate due to inflation, new technology or changes in applicable laws and regulations.

#### D. Subsequent Year Authorizations

On June 8, 2015 and November 14, 2015, the Town adopted a fiscal 2016 operating and capital budget. Fiscal 2016 budgetary amounts will be financed by the following sources:

\$ 12,203,987
649,821
365,033
885,844
56,209
32,356
108,902
38,135
1,030,458
\$ 15,370,745

#### E. <u>Significant Commitments and Contingencies</u> Encumbrances

Encumbrances for open purchase are reported as Assigned Fund Balance unless the resources have already been restricted, committed or assigned for another purpose. The assigned fund balance in the general fund includes \$19,713 related to encumbrances.

#### **Contingencies**

The Town has threatened litigation that is still in the initial stages. A dollar amount of the litigation has not been brought forth. The case is being handled by the Town's insurance counsel.

#### F. Prior Period Adjustment

Fiscal year 2015 is the implementation year for Governmental Accounting Standards Board Statement # 68, Accounting and Financial Reporting for Pensions, an amendment of GASB

Statement No. 27. In accordance with the statement, a prior period adjustment was made in the governmental activities (\$8,192,792) to reflect the net pension liability as of July 1, 2014. The net position previously reported was \$24,842,906. The net position after the adjustment was \$16,650,114. In addition, prior period adjustments were made in the business type activities to reflect the net pension liability of the Sewer and Other enterprise funds as of July 1, 2014. The prior period adjustment in the Sewer fund was \$58,782. The net position previously reported was \$16,166,730. The net position after the adjustment was \$16,107,948. The prior period adjustment in the other enterprise fund (all related to the Ambulance Fund) was \$117,564. The net position previously reported was \$167,099. The net position after the adjustment was \$49,535.

#### G. Implementation of New GASB Pronouncements

During fiscal year 2015, the following GASB pronouncements were implemented:

- The GASB issued <u>Statement #68</u>, Accounting and Financial Reporting for Pensions, an amendment of GASB Statement No. 27. The implementation of this pronouncement required a restatement of prior net position to reflect the net pension liability as of July1, 2014, the recognition of the pension expense and the reporting of deferred outflows/inflows related to pensions. The notes to the financial statements and the Required Supplementary Information were enhanced to comply with Statement #68.
- The GASB issued <u>Statement #69</u>, Government Combinations and Disposals of Government Operations. The implementation of this pronouncement did not impact the financial statements.
- The GASB issued <u>Statement #70</u>, Accounting and Financial Reporting for Nonexchange Financial Guarantees. The implementation of this pronouncement did not impact the financial statements.
- The GASB issued <u>Statement #71</u>, <u>Pension Transitions for Contributions Made Subsequent to the Measurement Date</u>. The implementation of this pronouncement did not impact the financial statements.

The following GASB pronouncements will be implemented in future fiscal years:

- The GASB issued <u>Statement No. 72</u> Fair Value Measurement and Application, which is required to be implemented in fiscal year 2016.
- The GASB issued <u>Statement No. 73</u> Accounting and Financial Reporting for Pensions and Related Assets That Are Not within the Scope of GASB Statement 68, and Amendments to Certain Provisions of GASB Statements 67 and 68, which is required to be implemented in fiscal year 2017.
- The GASB issued <u>Statement No. 74</u> Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans, which is required to be implemented in fiscal year 2017.
- The GASB issued <u>Statement No. 75</u> Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, which is required to be implemented in fiscal year 2018.
- The GASB issued <u>Statement No. 76</u> The Hierarchy of Generally Accepted Accounting Principles for State and Local Governments, which is required to be implemented in fiscal year 2016.
- The GASB issued <u>Statement No. 77</u> Tax Abatement Disclosures, which is required to be implemented in fiscal year 2017.

Management is currently assessing the impact that the implementation of these pronouncements will have on the basic financial statements. Management's current assessment is that GASB Statements #74 & 75 will have a significant impact on the Town's basic financial statements by recognizing the entire actuarially accrued liability and expense, related to the Town's Other Post-Employment Benefits.

# REQUIRED SUPPLEMENTARY INFORMATION

#### Town of Shirley, Massachusetts Required Supplementary Information General Fund

## Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual Fiscal Year Ended June 30,2015

Variance with

								al Rudget		
	Budgeted Amounts					Actual	Final Budget Favorable			
	Original Final					Amounts		favorable)		
Revenues		Original		<u>r mar</u>		<u>2 tinounts</u>	COL	<u>iavoiabie</u>		
Property Taxes	\$	9,496,755	\$	9,687,016	\$	9,616,935	\$	(70,081)		
Tax Liens	·	-	·	-	·	173,768	·	173,768		
Excises		618,500		618,500		805,987		187,487		
Penalties and Interest		60,000		60,000		151,332		91,332		
Licenses and Permits		75,000		75,000		126,903		51,903		
Fees and Other Departmental		55,100		55,100		128,699		73,599		
Intergovernmental		1,337,127		1,337,127		1,389,490		52,363		
Fines and Forfeits		5,000		5,000		5,223		223		
Earnings on Investments		5,000		5,000		29,727		24,727		
In Lieu of Taxes		17,500		17,500		18,343		843		
Miscellaneous		19,000		19,000		23,509		4,509		
Total Revenues		11,688,982		11,879,243		12,469,916		590,673		
Expenditures										
Current:										
General Government		1,110,946		1,088,116		1,032,803		55,313		
Public Safety		1,347,518		1,486,067		1,462,190		23,877		
Education		6,796,905		6,796,905		6,796,905		-		
Highway and Public Works		416,790		582,426		566,846		15,580		
Health and Human Services		178,398		178,498		155,189		23,309		
Culture and Recreation		215,747		220,349		220,331		18		
Intergovernmental		1,783		59,468		59,467		1		
Employee Benefits		1,357,203		1,365,752		1,329,221		36,531		
Debt Service		679,558		679,558		675,596		3,962		
Total Expenditures		12,104,848		12,457,139		12,298,548		158,591		
Excess (Deficiency) of Revenues Over Expenditures		(415,866)		(577,896)		171,368		749,264		
Other Financing Sources (Uses):										
Transfers In		106,430		245,466		249,903		4,437		
Transfers Out		(87,514)		(1,169,877)		(1,169,877)		-		
Budgetary Fund Balance		396,950		1,502,307		1,502,307		=		
Total Other Financing Sources (Uses)		415,866		577,896		582,333		4,437		
Excess (Deficiency) of Revenues and Other										
Financing Sources (Uses) Over Expenditures/										
Use of Prior Year Budgetary Fund Balance	\$		\$		\$	753,701	\$	753,701		

## Required Supplementary Information Schedule of the Town of Shirley, Massachusetts' Proportionate Share of the Net Pension Liability Middlesex County Retirement System Last Ten Fiscal Years\*\*

	2015	2014	2013	<u>2012</u>	<u>2011</u>	<u>2010</u>	2009	2008	2007	2006
Town's proportionate share of net pension liability (asset) (%)	0.711686%	(Historical infe	ormation prior	to implemento	ution of GAS	B 67/68 is no	ot required)			
Town's proportionate share of net pension liability (asset) (\$)	8,459,600									
Town's covered-employee payroll	1,939,960									
Town's proportionate share of net pension liability (asset) as a percentage of its covered-employee payroll	436.07%									
Plan fiduciary net position as a percentage of the pension liability	47.65%									

<sup>\*\*</sup> The amounts presented for each fiscal year were determined as of December 31.

## Required Supplementary Information Schedule of the Town of Shirley, Massachusetts' Contributions Middlesex County Retirement System Last Ten Fiscal Years

		<u>2015</u>		<u>2014</u>		2013	2012	<u>2011</u>	2010		2009	2008		2007	2	2006
Contractually required contribution	\$	649,803	\$	612,464	\$	592,323	\$ 568,178	\$ 613,395	\$ 589,230	\$	587,803	\$ 535,141	\$	481,900	\$ 4	39,433
Contributions in relation to the contractually required contribution		(649,803)		(612,464)		(592,323)	 (568,178)	 (613,395)	 (589,230)	_	(587,803)	 (535,141)	_	(481,900)	(4	39,433)
Contribution deficiency (excess)	\$		\$	-	\$	-	\$ -	\$ -	\$ -	\$		\$ 	\$		\$	
Town's covered-employee payroll	1,939,960 (Historical information prior to implementation of GASB 67/68 is not required)															
Contributions as a percentage of covered-employee payroll		33.50%														

# Town of Shirley, Massachusetts Required Supplementary Information - GASB 45 Schedule of Funding Progress Fiscal Year Ended June 30, 2015

						UAAL as a
Actuarial	Actuarial	Actuarial	Unfunded			Percentage of
Valuation	Value	Accrued Liability	AAL	Funded	Covered	Covered
<u>Date</u>	of Assets	(AAL)	(UAAL)	Ratio	Payroll	Payroll
	<u>(a)</u>	<u>(b)</u>	<u>(b) - (a)</u>	<u>(a) / (b)</u>	<u>(c)</u>	[(b) - (a) / (c)]
July 1, 2013	\$0	\$4,182,196	\$4,182,196	0%	\$2,019,159	207.1%
July 1, 2010	\$0	\$5,736,603	\$5,736,603	0%	\$1,802,583	318.2%
July 1, 2007	\$0	\$5,922,000	\$5,922,000	0%	\$8,010,000	73.9%

This schedule of funding progress presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

# Town of Shirley, Massachusetts Required Supplementary Information - GASB 45 Valuation Details Fiscal Year Ended June 30, 2015

Valuation Date	July 1, 2013
Actuarial Cost Method	Projected Unit Credit
Amortization Method	30 years on an open amortization
	period increasing at 4.5% per year
Actuarial Assumptions:	
Investment Rate of Return	4% pay-as-you-go (same as prior valuation).
Medical/Drug Cost Trend Rate	7.0% grading down by .5% to 5.0% ultimate
	(previous valuation - 10.0% grading down by
	1.0% to 5.0% ultimate)
Plan Membership:	
Current retirees, beneficiaries, and dependents	34
Current active members	<u>40</u>
Total	<u>74</u>
The Shirley School System became a separate reg	ionalized district offsative July 1, 2011

The Shirley School System became a separate regionalized district effective July 1, 2011. As a result the employees of the District are not included as members of the Town's employee benefit plan.

#### Town of Shirley, Massachusetts Notes to the Required Supplementary Information June 30, 2015

#### (A) Budgetary Information

Budget requests are prepared by the various Town departments and submitted to the Selectmen and Finance Committee for review during January and February of each year. The Selectmen and Finance Committee have until June, which is when the annual Town meeting is held, to make any changes to the departments' requests. After approval of the budget at the annual Town meeting, the tax recapitulation (recap) sheet is prepared. During this process the property tax rate is determined and the recap sheet is sent to the Department of Revenue for approval.

Encumbrance accounting is utilized when purchase orders, contracts or other commitments for purchases are recorded in order to reserve that portion of the applicable appropriations.

#### (B) Pension Plans

#### a. Plan Description

The Town provides pension benefits to eligible employees by contributing to the Middlesex County Retirement System, a cost sharing multiple-employer defined benefit pension plan administered by the Middlesex County Retirement System. The System is administered by a five member board on behalf of all eligible current employees and retirees. The system provides retirement benefits, cost of living adjustments, disability benefits and death benefits.

The Town is a member of the Massachusetts Contributory Retirement System and is governed by Chapter 32 of the Massachusetts General Laws (MGL). The authority to establish and amend benefit provisions requires a statutory change to Chapter 32. The Middlesex County Retirement System issues a stand-alone financial report that is available to the public at:

http://www.middlesexretirement.org/MCRS%20Final%20Audit%20Report%2012-31-14%20Financial%20Statements%20and%20GASB%2068.pdf or by writing to the to the Middlesex County Retirement System, 25 Linnell Circle, P.O. Box 160, Billerica, Massachusetts 01865.

#### b. Funding Plan

Active members of the Middlesex County Retirement System contribute either 5%, 7%, 8% or 9% of their gross regular compensation depending on the date upon which their membership began. An additional 2% is required from employees for earnings in excess of \$30,000. The Town is required to pay an actuarially determined rate. The contribution requirements of plan members are determined by M.G.L. Chapter 32. The Town's contribution requirement is established and may be amended by the Middlesex County Retirement System with the approval of the Public Employee Retirement Administration Commission.

#### c. Changes in Benefit Terms

Chapter 176 of the Acts of 2011 was incorporated in this valuation, which changes many of the benefit features for members hired on or after April 2, 2012. In addition, the COLA base was increased to \$15,000 effective July 1, 2014.

#### d. Change in Assumptions

The following changes were effective January 1, 2014:

- ➤ The actuarial cost method was changed to better reflect the impact of the plan changes effective for employees hired on or after April 2, 2012.
- ➤ The pre-retirement mortality assumption was changed from the RP-2000 Employee Mortality Table projected 12 years with Scale AA to the RP-2000 Employee Mortality Table projected 22 years with Scale AA.
- ➤ The mortality assumption for non-disabled retirees was changed from the RP-2000 Healthy Annuitant Mortality Table projected 12 years with Scale AA to the RP-2000 Healthy Annuitant Mortality Table projected 17 years with Scale AA.
- ➤ The mortality assumption for disabled participants was changed from the RP-2000 Healthy Annuitant Mortality Table set forward two years to the RP-2000 Healthy Annuitant Mortality Table set forward three years projected 17 years with Scale AA.
- ➤ The investment return assumption was lowered from 8.00% to 7.875%.
- The salary increase assumption was changed from level rates of 4.75% per year for Group 1 and Group 2 members and 5.25% per year for Group 4 members, including an allowance for inflation of 4.5% per year, to rates based on years of service with ultimate rates of 4.25% per year for Group 1 members, 4.5% per year for Group 2 members and 4.75% per year for Group 4 members, including an allowance for inflation of 4.0% per year.
- ➤ The assumed retirement age for inactive vested participants was changed from age 65 to age 60 for Group 1 and 2 members and remained the same at age 55 for Group 4 members hired prior to April 2, 2012. For participants hired April 2, 2012 or later, the assumption is 60 for Group 1 members, 55 for Group 2 members and 55 for Group 4 members.
- The administrative expense assumption was increased from \$3,100,000 for calendar 2012 to \$3,400,000 for calendar 2014.

### f. <u>Schedule of Town's Proportionate Share of the Net Pension Liability - Middlesex County Retirement System</u>

The schedule details the Town's percentage of the collective net pension liability, the proportionate amount of the collective net pension liability, the Town's covered-employee payroll, the Town's proportionate share of the collective net pension liability as a percentage of the Town's covered-employee payroll and the plans fiduciary net position as a percentage of the total pension liability. As more information becomes available, this will be a ten year schedule.

#### g. Schedule of the Town's Contributions

The schedule details the Town's contractually required contributions, the contributions made by the Town, the deficiency/(excess) of contributions made by the Town, the Town's covered-employee payroll and the Town's contributions as a percentage of covered-employee payroll. As more information becomes available, this will be a ten year schedule.

#### (C) Other Postemployment Benefits (OPEB) Disclosures – GASB 43 and 45

The Governmental Accounting Standards Board (GASB) issued Statement No. 43 (GASB 43) – "Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans" and Statement No. 45 (GASB 45), "Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions". These statements require the Town to account for and report the value of its future OPEB obligations currently rather than on a pay as you go basis.

a. **Plan Description.** In addition to providing pension benefits, the Town provides for a portion of health insurance benefits for eligible plan members. Group 1 employees hired before April 2, 2012, are eligible for OPEB benefits at age 55 with 10 years creditable service or any age with 20 years of creditable service. Group 1 employees hired after April 1, 2012, are eligible at age 60 with 10 years of creditable service. Group 4 employees hired before April 2, 2012, are eligible for OPEB benefits at age 55 with 10 years creditable service or any age with 20 years of creditable service. Group 4 employees hired after April 1, 2012, are eligible at age 55 with 10 years of creditable service.

Effective July 1, 2011, the employees of the Town of Shirley School System became part of a separate regional school district. As a result, they are not included in the plan membership.

b. **Funding Policy**. The Town pays 50% of the total premiums for health insurance and 50% of the premiums for a \$2,000 life insurance policy for retirees and their spouses. Benefits paid by the Town are on a pay-as-you-go basis. The contribution requirements of plan members and the Town are established and may be amended from time to time.

## REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Selectmen Town of Shirley 7 Keady Way Shirley, MA 01464

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Town of Shirley, as of and for the year ended June 30, 2015, and the related notes to the financial statements, which collectively comprise the Town of Shirley's basic financial statements, and have issued our report thereon dated May 19, 2016.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Town of Shirley's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Town of Shirley's internal control. Accordingly, we do not express an opinion on the effectiveness of the Town of Shirley's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Town of Shirley's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Giusti, Hingston and Company

Giusti, Hingston and Company Certified Public Accountants Georgetown, Massachusetts May 19, 2016